Michigan Acute Care Surgery Collaborative

Ypsilanti, MI September 15, 2022



Disclosures

- Mark Hemmila Grants
 - Blue Cross Blue Shield of Michigan
 - Michigan Department of Health and Human Services
 - National Institutes of Health NIGMS

No Photos Please



Agenda

- Welcome/Updates
- Mark Hemmila
 - Power
 - Data/Reports
 - Opioids
- Lunch

Agenda

- Jill Jakubus
 - Literature Review
- Kim Kramer
 - Data Updates
 - Data Validation
- Mark Hemmila
 - PROMs

Future Meetings

- 3 per year
- Thursday December 8, 2022
- Wednesday April 26, 2023
- Wednesday September 7, 2023
- Thursday November 30, 2023
- Let us know if you see problems with dates
- In-person if possible
 - Virtual Weather, COVID

Recruitment

- Potentials
 - Bronson
 - Kalamazoo
 - Battle Creek
 - St. Marys Saginaw
- Slow going

BCBSM 2022 and 2023

- SOW Deliverables
 - 3 Meetings/yr
 - ArborMetrix reporting up
 - Data validation program 2022
 - Performance Index
 - Participation 2022 Not being included by BCBSM
 - 2 metrics 2023 No target date for P4P yet
 - MVC and EGS data > discussion with BCBSM

Meeting Goals

- A little less prescribed data reporting today
- Feedback from you
 - Questions on data/reports
 - Discussion
 - Measurable objectives
 - Clinical Guidance

Data and Reports

Mark Hemmila, MD

Overview of Data Capture

- Data pull July 1, 2022
- Diseases
 - Acute Appendicitis
 - Acute Gallbladder disease
 - Cholecystitis
 - Choledocholithiasis/Cholangitis
 - Gallstone pancreatitis
 - SBO
 - Hernia (if present)
 - Emergent Exploratory Laparotomy

Reports

- Time frame
 - 7/1/2019 to 7/1/2022
 - 3 years
 - Power
- Unadjusted
- Risk-adjustment
- Tables
- Graphs

Reports

- Index
 - Primary disease for which admitted
 - Days post-discharge restriction
 - Acute appendicitis, 12, 24, 36 mo
 - Mortality and complications are collapsed down into the index admission
 - Joey Gall admit and cholecystectomy, discharge home
 - Joey Gall readmit for cystic duct stump leak
 - Joey Gall readmit for c. diff colitis
 - Joey Gall readmit Y, cystic duct stump leak Y, and
 c. diff colitis Y

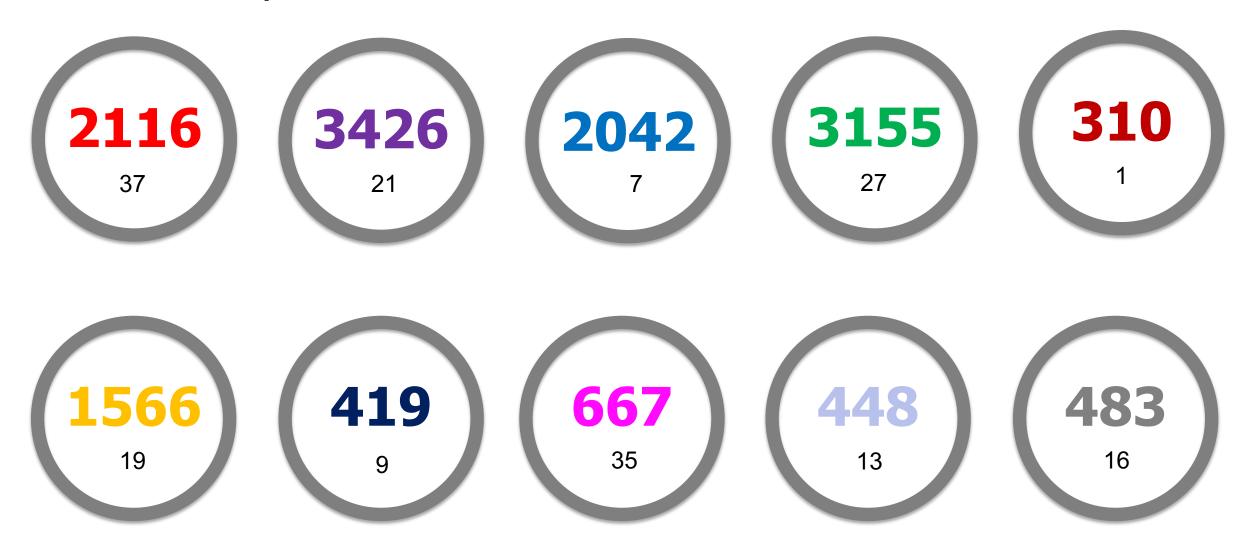
Spectrum

- Two hospitals
- Butterworth
- Blodgett
- Good volume at both
- Split to provide better insight for QI
 - Butterworth = SH
 - Blodgett = SB

Risk Adjustment Models

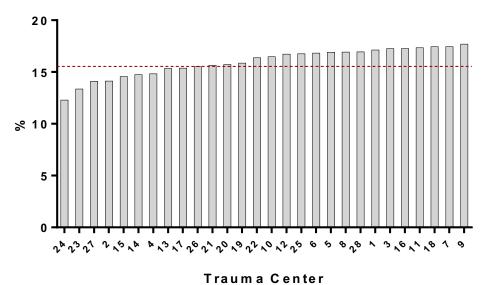
- Summary
 - All
 - Operative
 - Non-operative
 - Account for disease and operation
- Disease specific
 - Acute appendicitis
 - Gallbladder disease
 - SBO
 - Emergent Ex. Lap

Total = 14,632 Index

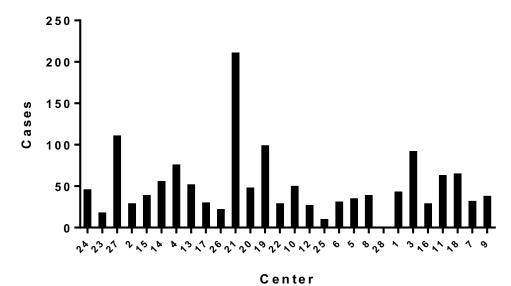


- Data
 - From x date to y date
 - N patients
 - How much time and change elapses from x to y patients. Is the information stale?
- Disease and problem specific
 - Acute appendicitis
 - Rate of problem (Readmission, Deep SSI)

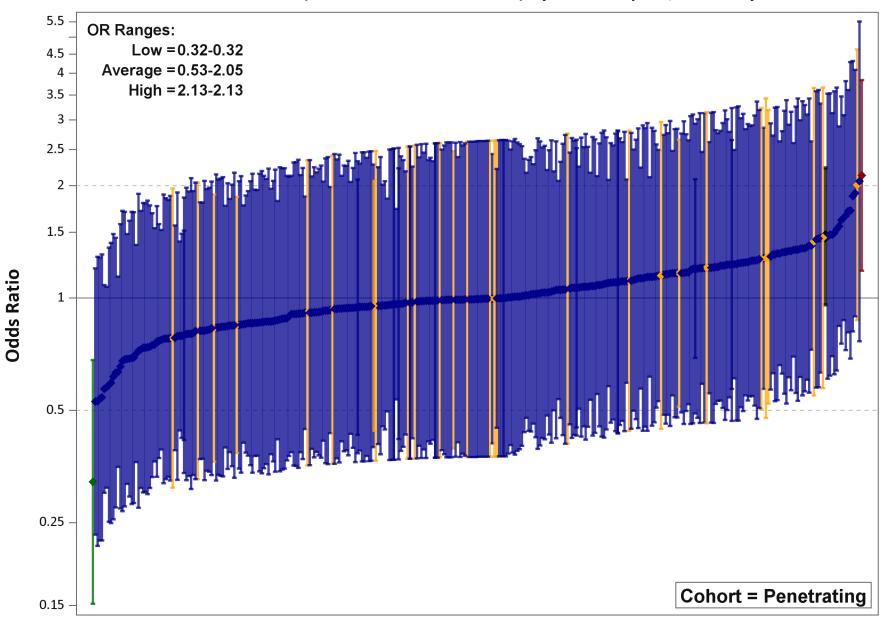
Mortality (Cohort 3 - Blunt Multi w/o DOA's)



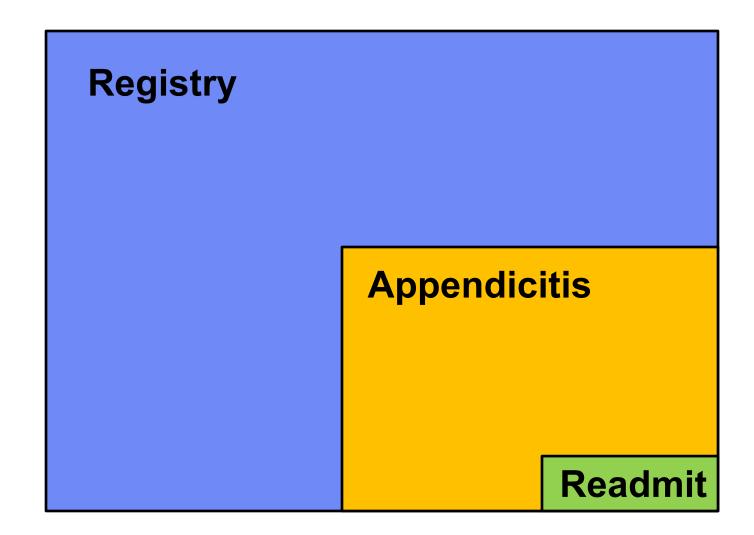
Case Volume Mortality (Cohort 3)



Odds Ratios (95% Confidence Intervals) by TQIP Hospital; Mortality



Data



The power of any test of statistical significance is defined as the probability that it will reject a false null hypothesis. **Statistical power** is inversely related to <u>beta</u> or the probability of making a <u>Type II error</u>. In short, power = $1 - \beta$.

Or

The **power** or <u>sensitivity</u> of a binary hypothesis test is the probability that the test correctly rejects the <u>null hypothesis</u> (H_0) when the alternative hypothesis (H_1) is true. It can be equivalently thought of as the probability of accepting the alternative hypothesis (H_1) when it is true—that is, the ability of a test to detect an effect, if the effect actually exists.

G#@& it Hemmila

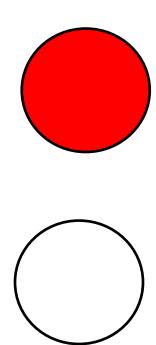
In plain English, statistical power is the likelihood that a study will detect an <u>effect</u> when there is an effect there to be detected.

If statistical power is high, the probability of making a Type II error, or concluding there is no effect when, in fact, there is one, goes down.





Design your study or test to detect a difference.





Power Outage—Inadequate Surgeon Performance Measures Leave Patients in the Dark

Todd A. Jaffe, BBA University of Michigan Medical School, Ann Arbor.

Steven J. Hasday, BS University of Michigan Medical School, Ann Arbor.

Justin B. Dimick, MD, MPH Department of Surgery, University of Michigan Medical School, Ann Arbor. ProPublica created their Surgeon Scorecard, released in July, in an attempt to shed light on surgeons' outcomes and help patients choose high-quality surgeons for 8 common, elective procedures. Whether the Scorecard has achieved these goals has become the subject of controversy. Its release has served as a lightning-rod for criticism, with many questioning the validity and reliability of its results. Supporters of the Scorecard argue that the ratings are an imperfect but valuable first step toward devising a transparent, accurate surgeon performance measure. Critics have questioned the use of a data set that lacks key performance indicators and potentially flawed statistical analysis, ultimately claiming that the Scorecard's imperfections render it useless.

Low case volumes make the likelihood of type II errors (ie, incorrectly assuming surgeons are no different from the average) on the Scorecard a near certainty, and the implications are troubling. Although the Scorecard is able to correctly identify some of the most-concerning surgeons with particularly poor performance (ie, complication rates more than twice the national average), many others might be wrongfully reassured their performance is up-to-par, and patients may be falsely comforted they have chosen a safe surgeon. Ultimately, both surgeons and patients remain in the dark.

The problem of small samples is not unique to the Scorecard. Studies have found most commonly reported

Application of power analysis to determine the optimal reporting time frame for use in statewide trauma system quality reporting

Naveen F. Sangji, MD, MPH^{a,b,*}, Anne H. Cain-Nielsen, MS^b, Jill L. Jakubus, PA-C, MHSA^b, Judy N. Mikhail, PhD, MBA, RN^b, Alisha Lussiez, MD^c, Pooja Neiman, MD, MPA^{b,c,d}, John R. Montgomery, MD, MSc^{a,b}, Bryant W. Oliphant, MD, MBA, MSc^{b,e}, John W. Scott, MD, MPH.^{a,b}, Mark R. Hemmila, MD^{a,b}

ARTICLE INFO

Article history: Accepted 30 May 2022 Available online xxx

ABSTRACT

Background: Meaningful reporting of quality metrics relies on detecting a statistical difference when a true difference in performance exists. Larger cohorts and longer time frames can produce higher rates of statistical differences. However, older data are less relevant when attempting to enact change in the clinical setting. The selection of time frames must reflect a balance between being too small (type II errors) and too long (stale data). We explored the use of power analysis to optimize time frame selection for trauma quality reporting.

Methods: Using data from 22 Level III trauma centers, we tested for differences in 4 outcomes within 4 cohorts of patients. With bootstrapping, we calculated the power for rejecting the null hypothesis that no difference exists amongst the centers for different time frames. From the entire sample for each site, we simulated randomly generated datasets. Each simulated dataset was tested for whether a difference was observed from the average. Power was calculated as the percentage of simulated datasets where a difference was observed. This process was repeated for each outcome.

Results: The power calculations for the 4 cohorts revealed that the optimal time frame for Level III trauma centers to assess whether a single site's outcomes are different from the overall average was 2 years based on an 80% cutoff.

Conclusion: Power analysis with simulated datasets allows testing of different time frames to assess outcome differences. This type of analysis allows selection of an optimal time frame for benchmarking of Level III trauma center data.

a Department of Surgery, University of Michigan, Ann Arbor, MI

^b Center for Healthcare Outcomes and Policy, University of Michigan, Ann Arbor, MI

^c National Clinician Scholars Program, University of Michigan, Ann Arbor, MI

^d Department of Surgery, Brigham and Women's Hospital, Boston, MA

e Department of Orthopaedic Surgery, University of Michigan, Ann Arbor, MI

Simple Test to Measure Power

- 1-sample: Is a hospital different than the population benchmark?
- 1-sided: Is the hospital higher (worse) than the benchmark?
- Stata <u>sampsi</u> command
- Alpha = 0.05, significance
- ◆ Power = 80%
- Collaborative Mean
- 1.5x or 2.0x higher than Mean

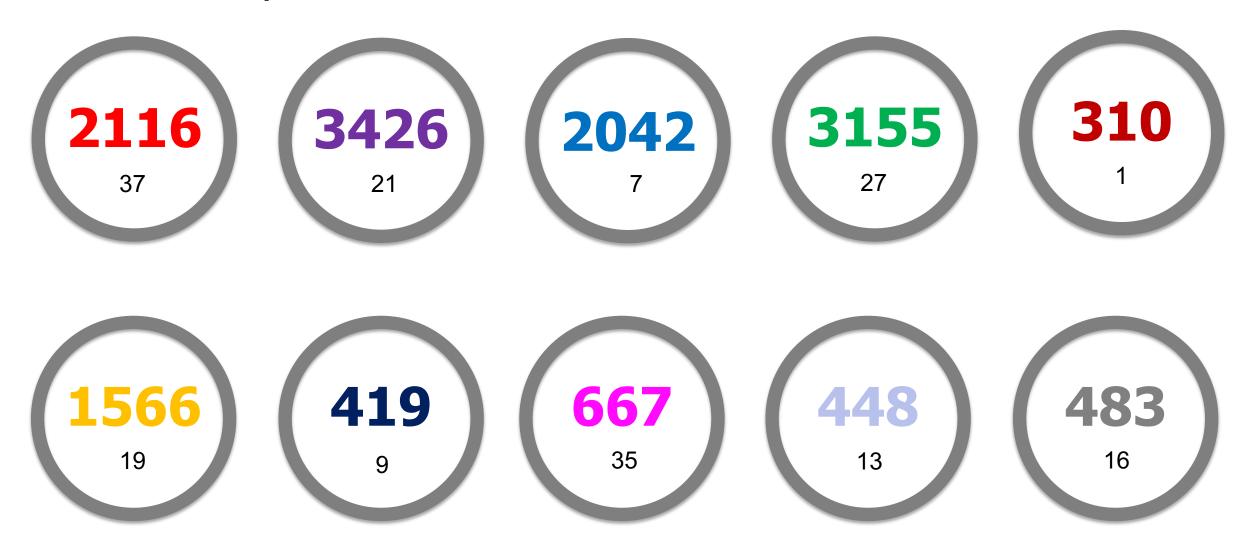
MACS

Report	Mean Rate (%)	Difference	n Patients	Difference	n Patients
Any Complication	21.2	2x	33	1.5x	127
Incisional SSI	1.5	2x	648	1.5x	2344
Organ space SSI	2.6	2x	368	1.5x	1335
Anastomotic leak	0.4	2x	2468	1.5x	8903
VTE	0.9	2x	1089	1.5x	3934
Pneumonia	1.3	2x	750	1.5x	2711
ED Visit	7.5	2x	119	1.5x	436
Readmission	14.3	2x	56	1.5x	209
Mortality	3.5	2 x	270	1.5x	981
Low	1.0	2x	979	1.5x	3536
Medium	4.0	2x	235	1.5x	853
High	20.0	2x	36	1.5 x	137

What I now know

- Reports should have meaning to you
- Try to focus on outcomes with sufficient power
- 3-year time frame for reports

Total = 14,632 Index



M·ACS

Michigan Acute Care Surgery Report Summary • XX • 7/1/2019-7/1/2022

Index Admission		Your Center N = 3155		Aggregate N = 14632	
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>
Total Cases	Index Admissions Total Admissions (with Readmissions)	3155 3969	21.6 23.7	14632 16773	100.0
By Disease	Appendicitis Gallbladder SBO Exploratory Laparotomy Other/None	660 978 629 268 620	20.9 31.0 19.9 8.5 19.7	3704 5953 2786 1355 834	25.3 40.7 19.0 9.3 5.7

Index Admission		Your Center N = 2885		Aggregate N = 12478	
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>
By Disease	Appendicitis	585	20.3	3177	25.5
	Gallbladder	883	30.6	5021	40.2
	SBO	570	19.8	2368	19.0
	Exploratory Laparotomy	226	7.8	1094	8.8
	Other/None	621	21.5	818	6.6
Operation	Appendicitis				
	Operative	424	72.5	2747	86.5
	Non-operative	161	27.5	430	13.5
	Gallbladder				
	Operative	676	76.6	4226	84.2
	Non-operative	207	23.4	795	15.8
	SBO				
	Operative	167	29.3	833	35.2
	Non-operative	403	70.7	1535	64.8
	Other/None				
	Operative	251	40.4	412	50.4
	Non-operative	370	59.6	406	49.6

Index Admission		Your Center N = 3155		Aggregate N = 14632	
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>
Diagnosis (ICD-10) 15 most frequent	K56.609, Unspecified intestinal obs K35.80, Acute appendicitis, unspe K80.00, Calc of GB w/ acute chole K35.30, Acute appendi, loc perit K81.0, Acute cholecystitis K80.12, Calc of GB w/ acute & chr K80.10, Chronic cholecystitis K85.10, Biliary acute pancrea K35.32, Acute appendi, loc per K56.50, Intestinal adhes, with obs K35.89, Other acute appendi K56.60, Unspec intes obs K35.33, Acute appendi, loc perit K80.50, Calculus of bile duct w/o cholangitis or cholecyst w/o obst K80.20, Calc of GB w/o cholecys All other	251 146 145 31 310 14 9 90 92 84 313 71 41	8.0 4.6 4.6 1.0 9.8 0.4 0.3 2.9 2.9 2.7 9.9 2.3 1.3	1101 1090 1030 992 808 608 549 538 490 417 381 348 343	7.5 7.4 7.0 6.8 5.5 4.2 3.8 3.7 3.3 2.8 2.6 2.4 2.3

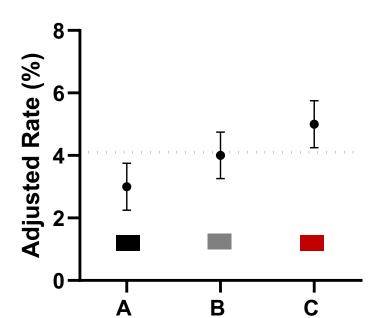
Index Admission		Your (N =	Center 3155	Aggre N =	egate 14632
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>
CPT Code 15 most frequent	47562, Laparoscopic cholecystectomy 44970, Laparoscopic appendectomy 47563, Lap cholecystectomy w IOC 44120, Resection of small intestine 44005, Freeing of bowel adhesion 47600, Open cholecystectomy 49000, Exploration of abdomen 44143, Partial colectomy w colostomy 44140, Partial colectomy w anast 43840, Gastorrhaphy, Graham patch 44950, Open appendectomy 44160, Partial colectomy with TI 49561, Repair ventral/inc hernia 49320, Laparoscopy, diagnostic 49587, Repair umbilical hernia All other	616 415 30 89 57 91 31 40 38 18 37 26 36 21 22 334	19.5 13.2 1.0 2.8 1.8 2.9 1.0 1.3 1.2 0.6 1.2 0.8 1.1 0.7 0.7	4052 2979 585 443 331 245 173 161 151 136 117 109 109 84 75 1169	27.7 20.4 4.0 3.0 2.3 1.7 1.2 1.1 1.0 0.9 0.8 0.7 0.7 0.6 0.5 8.0



Risk Adjusted Outcomes Index Admission with Readmissions		Your	Center	Agg	regate		
		N = 3155		N = 14632			
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>	<u>P*</u>	Outlier
Any complication	Overall, unadjusted	707	22.4	3095	21.2		
	Overall, risk-adjusted		22.7		21.2	0.056	
	With operation, unadjusted	495	23.9	2432	21.3		
	With operation, risk-adjusted		23.3		21.3	0.042	
	Without operation, unadjusted	212	19.5	663	20.6		
	Without operation, risk-adjusted		21.7		20.7	0.475	
Incisional SSI	With operation, unadjusted	46	2.2	167	1.5		
	With operation, risk-adjusted		2.1		1.5	0.032	
Organ space SSI	With operation, unadjusted	53	2.6	302	2.6		
	With operation, risk-adjusted		2.4		2.6	0.525	
Management	Operation	2069	65.6	11421	78.1		
	Non-operative	1086	34.4	3211	21.9		

Low Outlier Average

High Outlier



Hospital

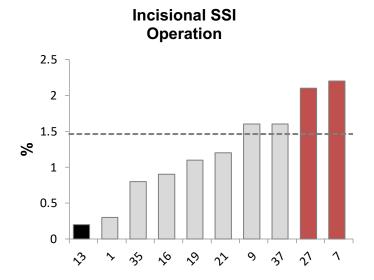
Example

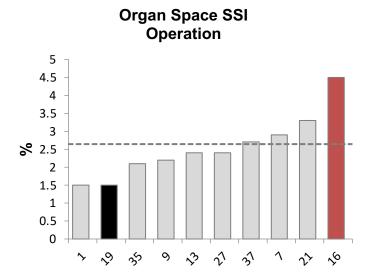
Summary Risk Adjustment

- Age (categorical)
- Sex
- Race
- Ethnicity
- Transfer
- Insurance type
- Disease
- AAST grade ≥ 3
- ASA score ≥ 3
- Operation
- Operation type
- Time to operation
- Perforation
- Ostomy

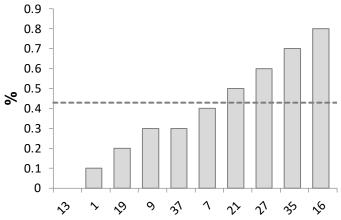
- IR procedure index admit
- Number of comorbid conditions
- BMI (categorical)
- Individual comorbids
- Risk ratio mortality
- Risk ratio any complication

C-index = 0.961 to 0.610

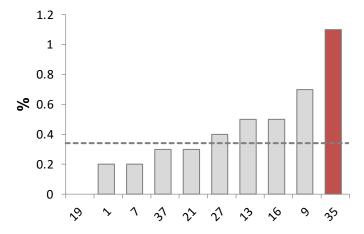




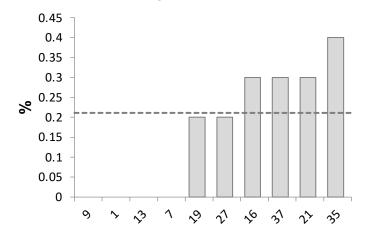


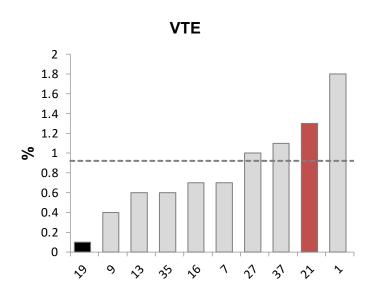


Wound Disruption Operation

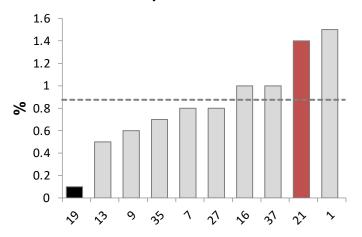


Enterocutaneous Fistula Operation

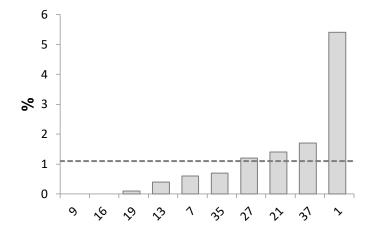


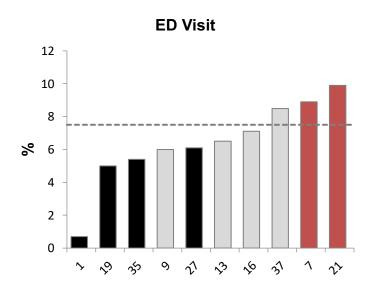


VTE Operation



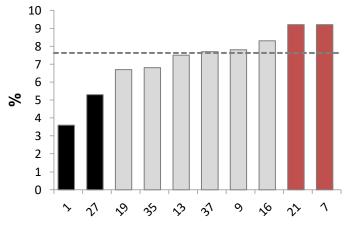
VTE Non-operative



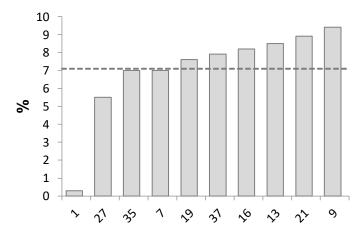


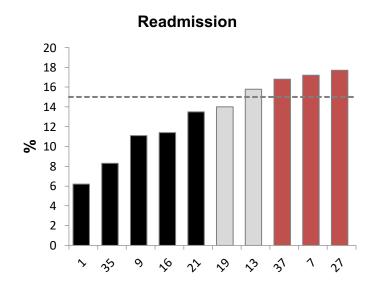
7.5% x 14,632 = 1,097 patients \$1,273





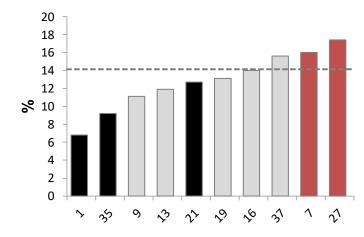
ED Visit Non-operative



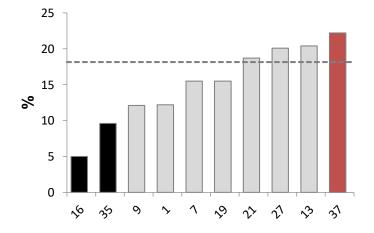


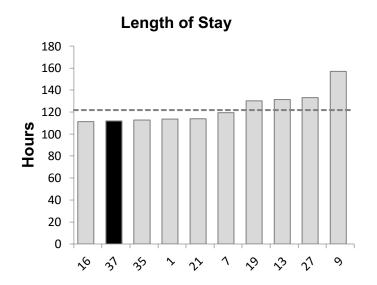
 $14.3\% \times 14,632 = 2,092$ patients

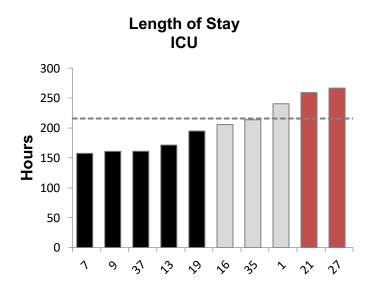
Readmission Operation

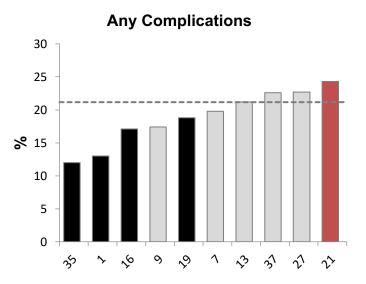


Readmission Non-operative

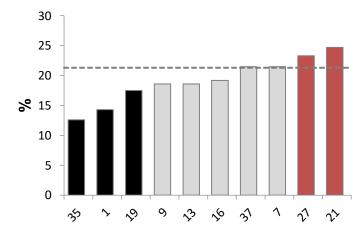




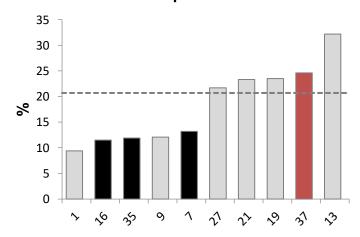


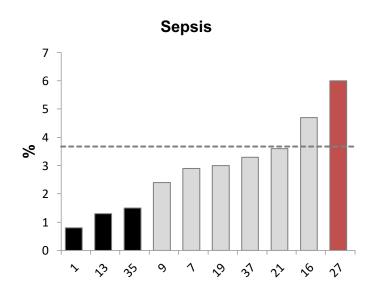


Any Complications Operation

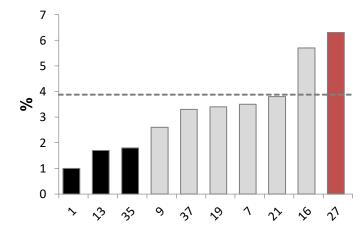


Any Complications Non-operative

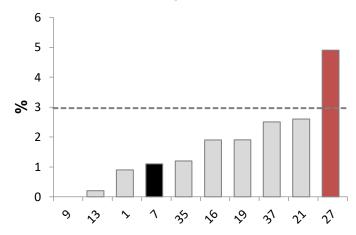








Sepsis Non-operative



Index Admission	Your Center Admission N = 3155		Aggregate N = 14632		
			0.00		14002
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>
Risk Factors	Height (cm)				
	Mean ± Standard deviation	169.4 ±	10.6	169.2 ±	:10.7
	Median (25th — 75th percentiles) Weight (kg)	168.9 (1	162.6—177.8)	167.6 (162.0—177.8)
	Mean ± Standard deviation	84.2 ±	24.7	87.1 ±	:25.0
	Median (25th — 75th percentiles)	81 (6	88.0—96.7)	83.9 (70.1—100.0)
	BMI				
	Mean ± Standard deviation	29.3 ±	8.2	30.4 ±	:8.2
	Median (25th — 75th percentiles)	28.3 (2	23.8—33.1)	29.2 (24.7—34.6)
	Ascites	54	1.7	159	1.1
	CHF within 30 days	30	1.0	157	1.1
	COPD (severe)	92	2.9	477	3.3
	Covid-19 (confirmed positive)	44	1.4	282	1.9
	Current cancer/malignancy	245	7.8	684	4.7
	Diabetes mellitus				
	Insulin	113	3.6	632	4.3
	Non-insulin	140	4.4	914	6.2
	Dialysis within 2 weeks	55	1.7	154	1.1
	Disseminated cancer	128	4.1	290	2.0
	Hypertension	677	21.5	4041	27.6
	Functional health status (Dependent)	107	3.4	466	3.2
	Personal history of DVT/PE	210	6.7	758	5.2
	Pregnancy	4	0.1	26	0.2
	Preoperative sepsis				
	Severe sepsis/septic shock	168	5.3	867	5.9
	Sepsis	283	9.0	1734	11.9
	Sleep apnea	523	16.6	2125	14.5
	Solid organ transplant	26	0.8	60	0.4
	Steroid/Immunosuppressive medication	204	6.5	612	4.2
	Tobacco within 1 year - cigarette	239	7.6	1676	11.5
	Ventilator dependent within 48 hours	77	2.4	211	1.4

Index

Sepsis Complication -

Sepsis Complication +

Sepsis Comorbid - Risk-adjust

11,764 patients

Include/Exclude in any complication
Include in sepsis complication ?
267 patients

Sepsis
Comorbid +

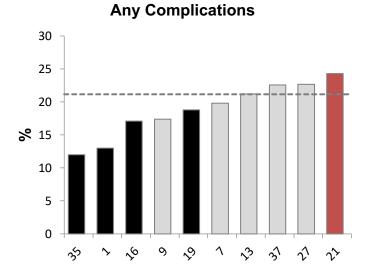
Risk-adjust

2,416 patients

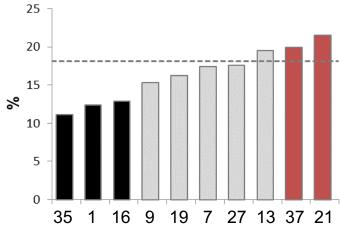
Exclude in any complication?

Exclude in sepsis complication?

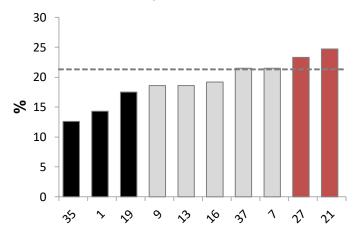
185 patients



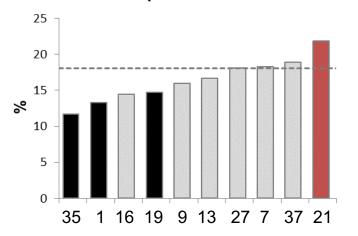




Any Complications
Operation



Any Complications Operation



Without Sepsis

Questions



Questions

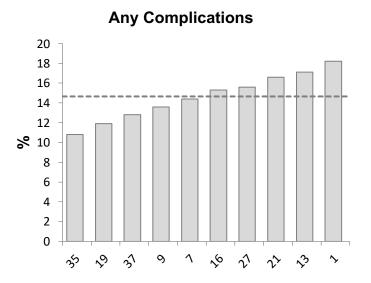
Should any of the individual complications be excluded from any complications category? Example sepsis.

If sepsis is present as a comorbid does this negate it as a complication? Is it part of the disease?

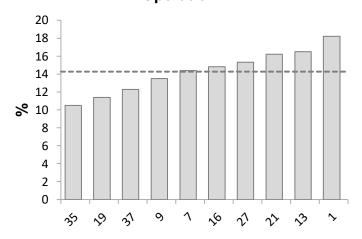
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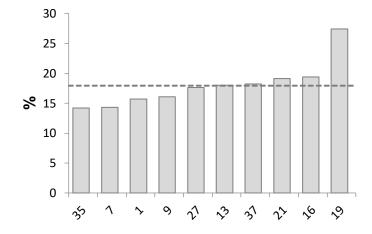
Index Admission		You	r Center	Aggregate		
		N =	588	N = 3188		
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>	
Total Cases	Index Admissions	588	18.4	3188	100.0	
	Total Admissions (with Readmissions)	655	18.9	3463	100.0	
Management	Total cases	588	100.0	3188	100.0	
	Operation	425	72.3	2754	86.4	
	Non-operative	163	27.7	434	13.6	
AAST Grade	AAST grade in operative patients 1 2 3 4 5 NA	300 31 42 34 8 6	70.6 7.3 9.9 8.0 1.9 1.4	1942 226 300 141 93 47	70.5 8.2 10.9 5.1 3.4 1.7	

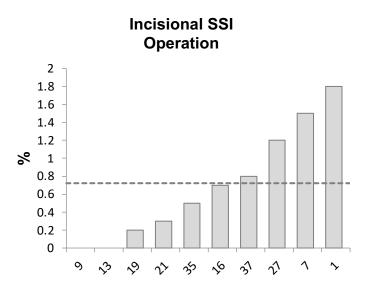


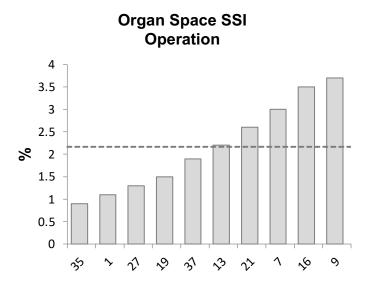
Any Complications Operation

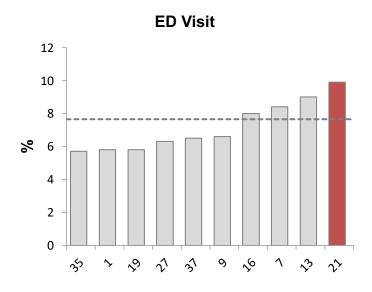


Any Complications Non-operative

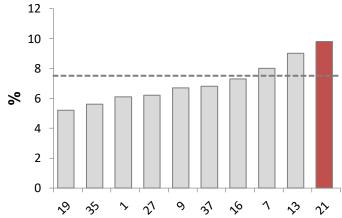




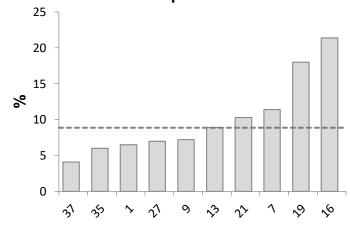


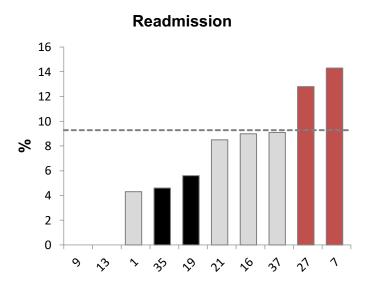




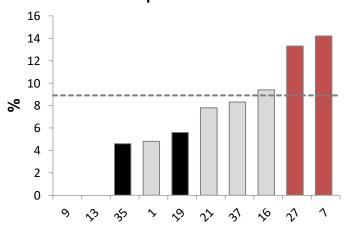


ED Visit Non-operative

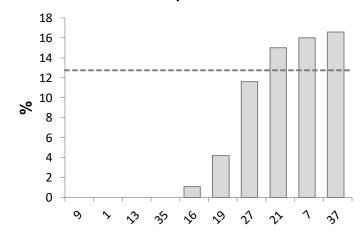


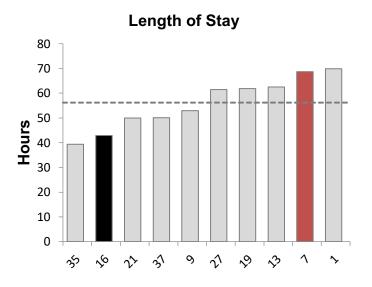


Readmission Operation

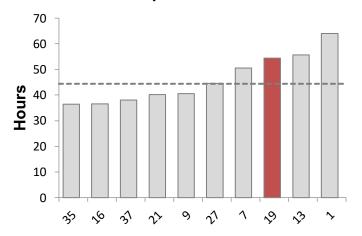


Readmission Non-operative

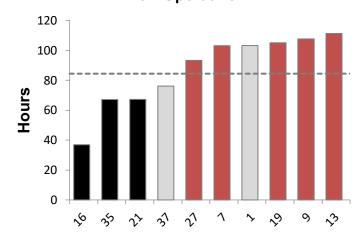


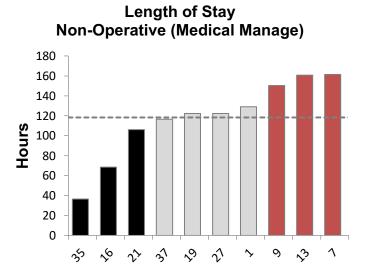


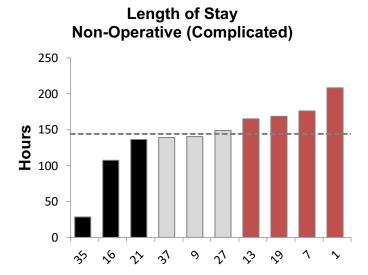
Length of Stay Operation



Length of Stay Non-Operative







Acute Appendicitis - Medical Management

- Medical management = 13.8%, 512 patients
- 21 failed and got operation index = 4.1%
- 12 months
 - 136 operation = 26.6%
- 24 months and 36 months
 - 137 operation = 26.8%
 - 2.25 years on Qualtrics data
- Type
 - Emergent = 38 patients
 - Interval = 75 patients (66%)

Index

Uncomplicated

Complicated

Operation	What patients? Why?	92%	What patients? Why? Why not?	68%
No Operation	What patients? Why? No interval appendectomy	8% 216 pts	What patients? Why? Interval appendectomy? Workup? For what age?	32% 290 pts

Acute Appendicitis - Guidance

- CODA data
- Uncomplicated
 - Fecalith > OR
 - Non-op
 - Oral abx
 - Discharge from ED
 - Antibiotic choice
 - Interval appendectomy > No
- Complicated
 - Studies
 - Interval appendectomy Who?



Questions



Questions

Combine ED visit and Readmit? Z-score trend?

- Readmission = 10% (371 pts)
- Post-discharge ED visit = 7.6% (284 pts)

Guidance on uncomplicated?

Antibiotic choice

No admit

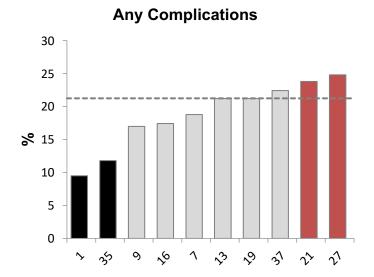
Who gets an interval appendectomy?



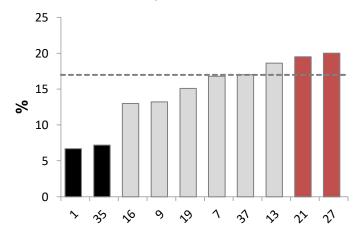
Michigan Acute Care Surgery Report Gallbladder • XX • 7/1/2019-7/1/2022

		Your	Center	Aggregate	
Index Admission		N =	1003	N =	5996
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>
Total Cases	Index Admissions	1003	16.7	5996	100.0
	Total Admissions (with Readmissions)	1154	17.7	6536	100.0
Diagnosis	Acute cholecystitis	673	67.1	4660	77.7
	Symptomatic cholelithiasis	23	2.3	197	3.3
	Cholangitis	44	4.4	155	2.6
	Choledocholithiasis	254	25.3	1253	20.9
	Gallstone pancreatitis	97	9.7	567	9.5
	Other	15	1.5	97	1.6
Operation	All diagnoses	751	74.9	5029	83.9
	Acute cholecystitis	520	77.3	4104	88.1
	Symptomatic cholelithiasis	21	91.3	160	81.2
	Cholangitis	15	34.1	63	40.6
	Choledocholithiasis	189	74.4	1031	82.3
	Gallstone pancreatitis	75	77.3	446	78.7
	Other	8	53.3	43	44.3

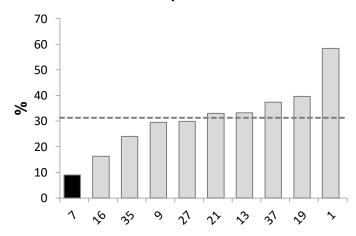
Index Admission		Your N =	Center 1003	Aggregate N = 5996		
<u>Variable</u>		<u>N</u>	<u>%</u>	<u>N</u>	<u>%</u>	
CPT Code	47562 Lap cholecystectomy	615	81.9	4045	80.4	
(5 most frequent)	47563 Lap Chole w Cholangio	29	3.9	585	11.6	
	47600 Cholecystectomy	95	12.6	247	4.9	
	47605 Excision biliary tract 47564 Laparoscopic Procedures on the	8	1.1	42	8.0	
	Biliary Tract	1	0.1	25	0.5	
	All others	3	0.4	69	1.4	
Lap vs Open	Open	35	4.7	98	1.9	
	Laparoscopic	644	85.8	4630	92.1	
	Laparoscopic to Open	71	9.5	214	4.3	
	Robotic	0	0.0	54	1.1	

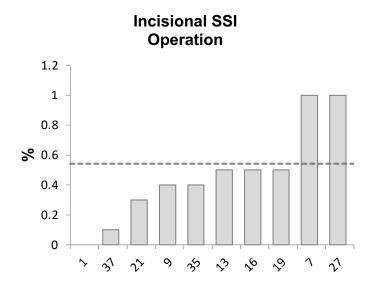


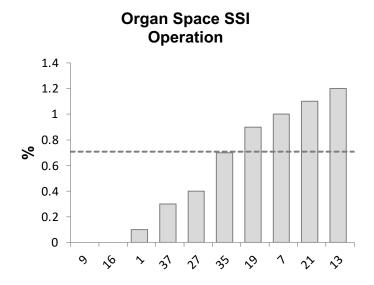
Any Complications Operation

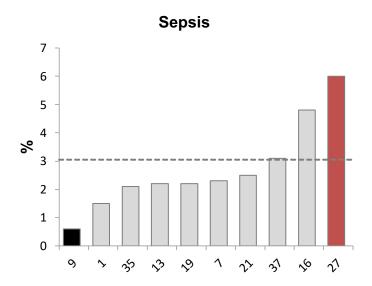


Any Complications Non-operative

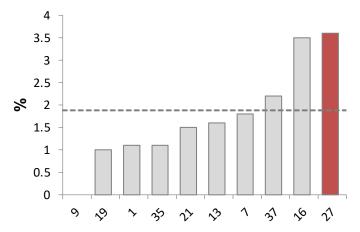




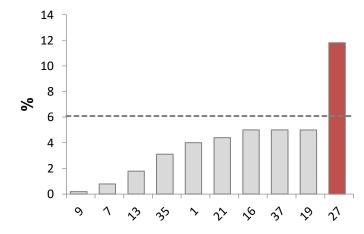


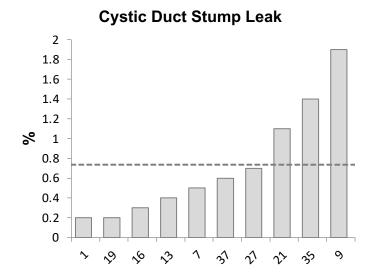




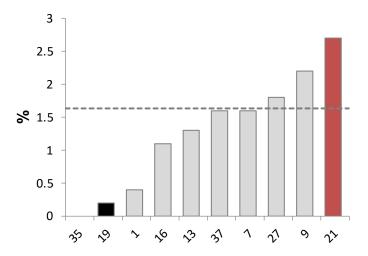


Sepsis Non-operative





Retained Common Bile Duct Stone



Common Bile Duct Injury 0.6 0.5 0.4 **%** 0.3 0.2

2

S

0

\$0

6 patients out of 5,029 operations = 0.12% 0.25 to 0.2% Flum, JAMA Surgery

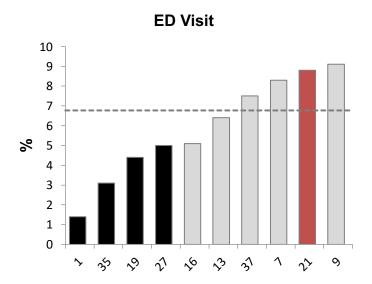
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3

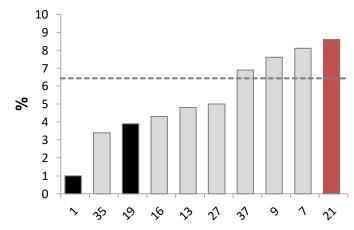
1

3

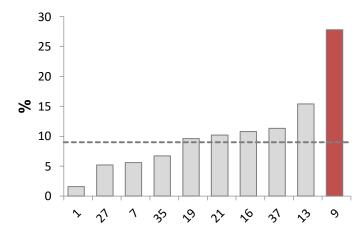
9

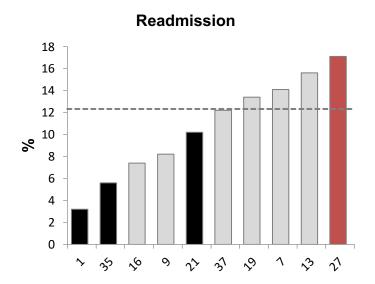




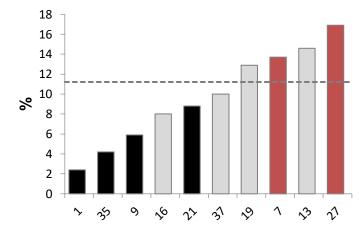


ED Visit Non-operative

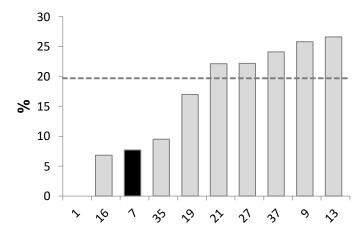


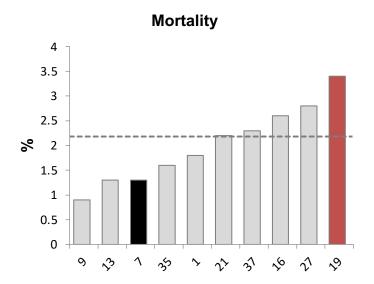


Readmission Operation

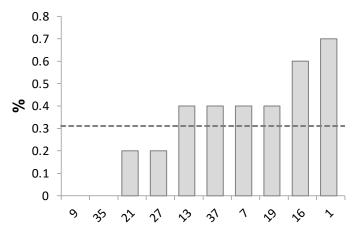


Readmission Non-operative

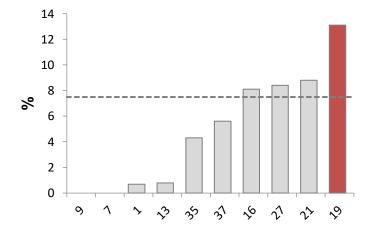


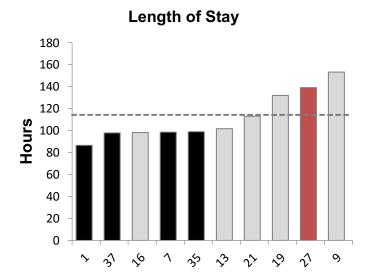


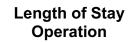
Mortality Operation

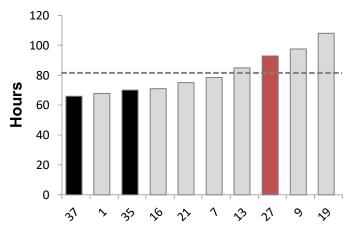


Mortality Non-operative

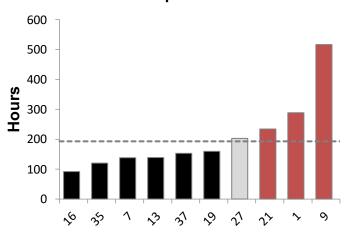




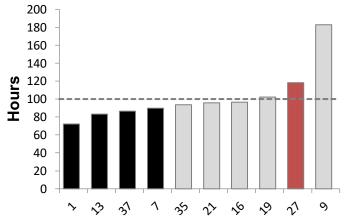




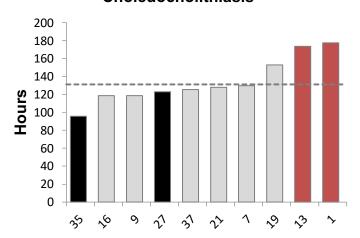
Length of Stay Non-Operative

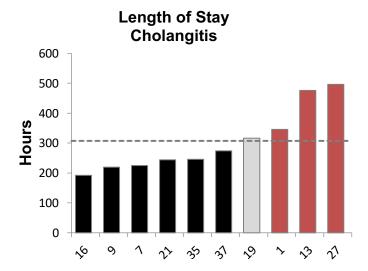




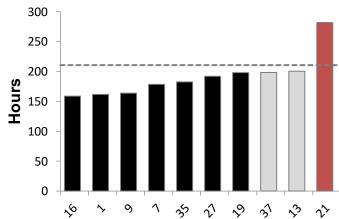


Length of Stay Choledocholithiasis









Acute Cholecystitis – Bailout Operation

Cholecystectomy Technique	Freq.	Percent	Cum.
Total Excision	3,688	96.98	96.98
Sub-Total Excision w/Fenestration	51	1.34	98.32
Sub-Total Excision w/Reconstitution	31	0.82	99.13
Sub-Total Excision Other/Not Specified	33	0.87	100.00
Total	3,803	100.00	

3.0%

Cholecystostomy Tube (Non-op)

15.8% of GB patients received non-operative management (968 pts) 34% of non-op pts get a C-tube (298 pts), PTC (14), or Drain (20)

	IR Procedure								
center	Drain	Aspiratio	Angiogram	Embolizat	PTC	Cholecyst	Paracente	Thoracent	Biopsy
	0	0	0	0	1	7	0	0	0
9	0.00	0.00	0.00	0.00	11.11	77.78	0.00	0.00	0.00
1	0	0	0	0	0	0	0	0	1
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00
13	1	0	1	0	0	6	0	0	0
	12.50	0.00	12.50	0.00	0.00	75.00	0.00	0.00	0.00
35	2	0	0	0	0	14	1	0	0
	11.76	0.00	0.00	0.00	0.00	82.35	5.88	0.00	0.00
40	0	1	0	0	0	14	0	0	1
16	0.00	6.25	0.00	0.00	0.00	87.50	0.00	0.00	6.25
0.7	6	0	0	0	4	36	2	2	4
37	11.11	0.00	0.00	0.00	7.41	66.67	3.70	3.70	7.41
21	2	0	0	2	2	64	3	3	1
	2.60	0.00	0.00	2.60	2.60	83.12	3.90	3.90	1.30
7	3	0	0	0	0	29	0	0	2
7	8.82	0.00	0.00	0.00	0.00	85.29	0.00	0.00	5.88
19	1	0	1	0	2	36	2	1	1
	2.27	0.00	2.27	0.00	4.55	81.82	4.55	2.27	2.27
27	5	1	0	1	5	92	1	1	4
	4.55	0.91	0.00	0.91	4.55	83.64	0.91	0.91	3.64
Total	20	2	2	3	14	298	9	7	14
	5.41	0.54	0.54	0.81	3.78	80.54	2.43	1.89	3.78

Questions



Questions

Do you have access to advanced endoscopy?

ERCP

Cystic duct stent

Combine ED visit and Readmit? Z-score trend?

What to focus on? Studies, lots but not really in our control.

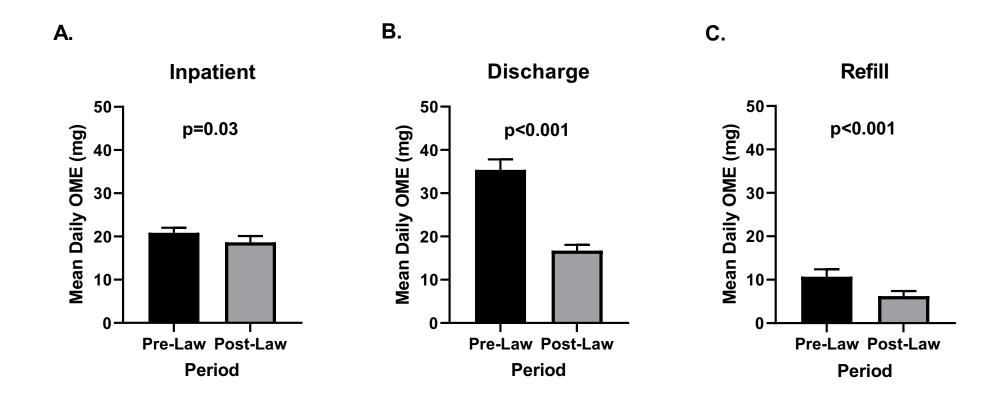
Opioids

Mark Hemmila, MD

Trauma - AAST Poster

- University of Michigan Patients
 - Pre and post Public Act 246 limiting opioid prescribing
 - Inpatient oral opioids 48 hrs prior to discharge
 - Discharge prescription
 - Refills
 - Oral morphine equivalents (OME)

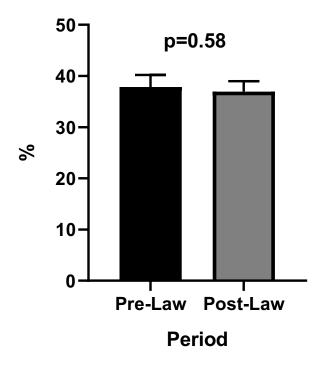
Mean daily (24 hours) oral morphine equivalents in milligrams (OME)



Refills

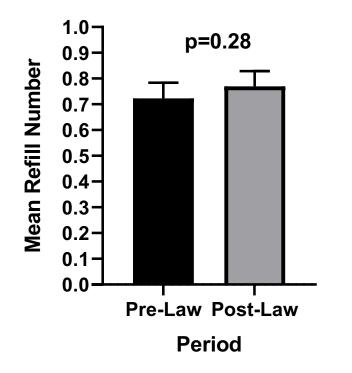
A.

Proportion of Patients with a Refill

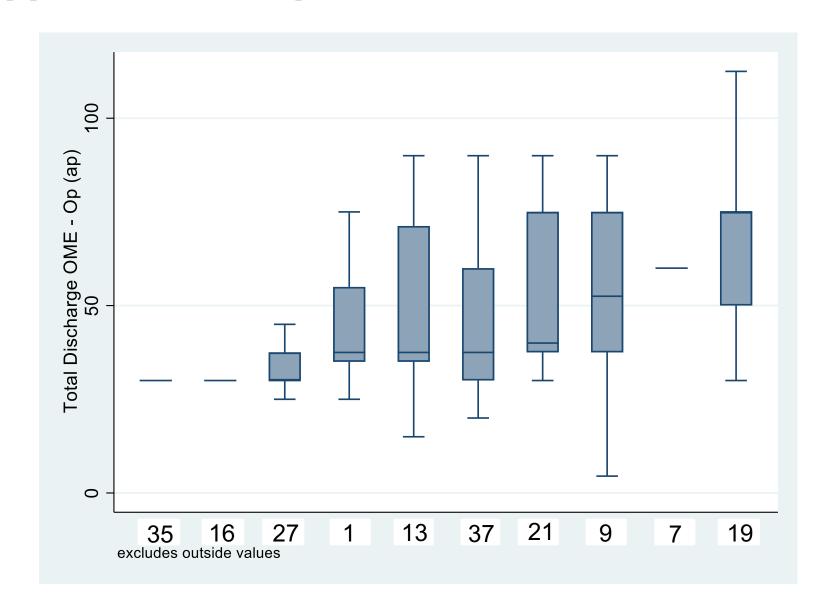


B.

Number of Refills per Patient



Acute Appendicitis w Operation



Patient Reported Consumption for Laparoscopic Appendectomy 50% 45% 50th percentile 40% = 3 pills 75th percentile **Patients** = 7 pills 30% 25% Recommended amount 20% = 0 - 10 pills15% 10% 0%

10

Number of 5 mg Oxycodone Pills

8

0

2

4

12

16

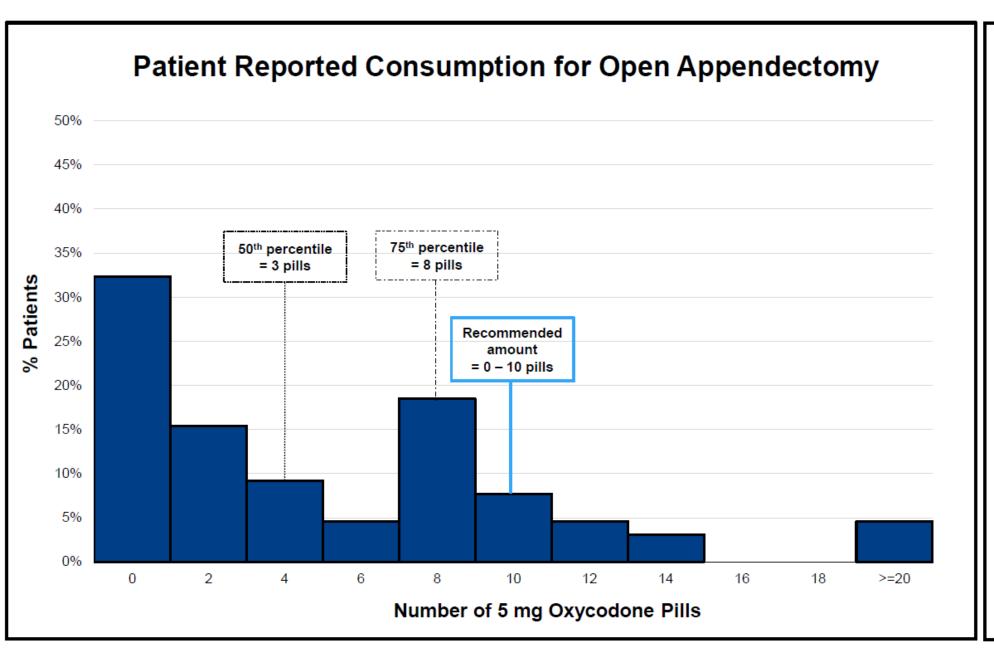
18

>=20

957
opioid naïve patients

58
hospitals

January 1, 2018 to May 31, 2019



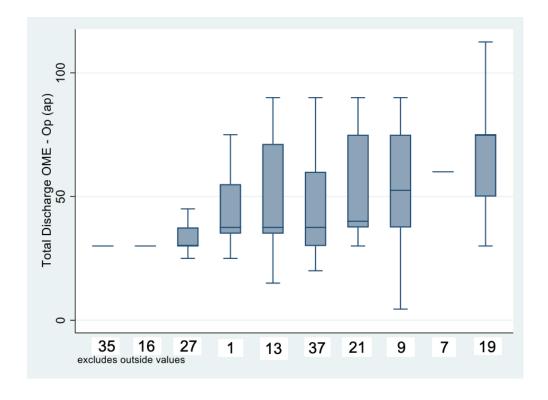
65
opioid naïve patients

23
hospitals

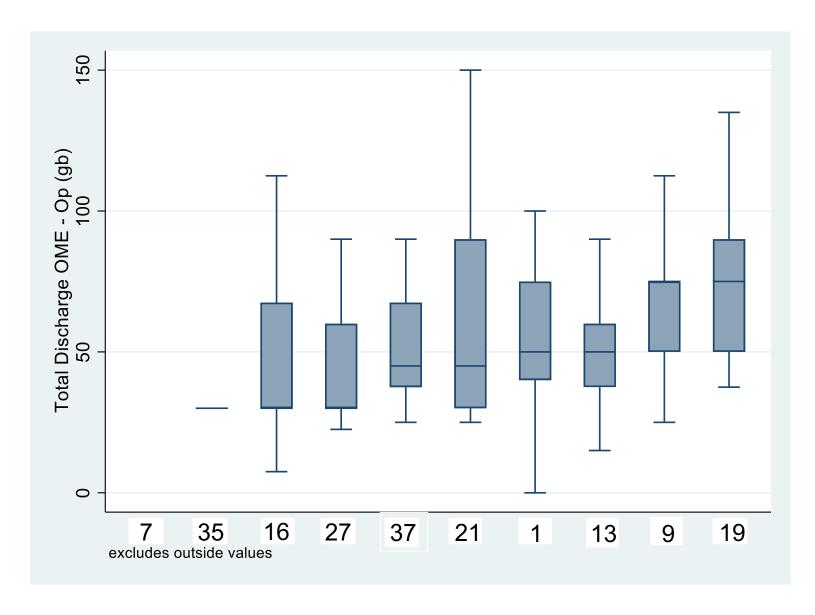
January 1, 2018 to May 31, 2019

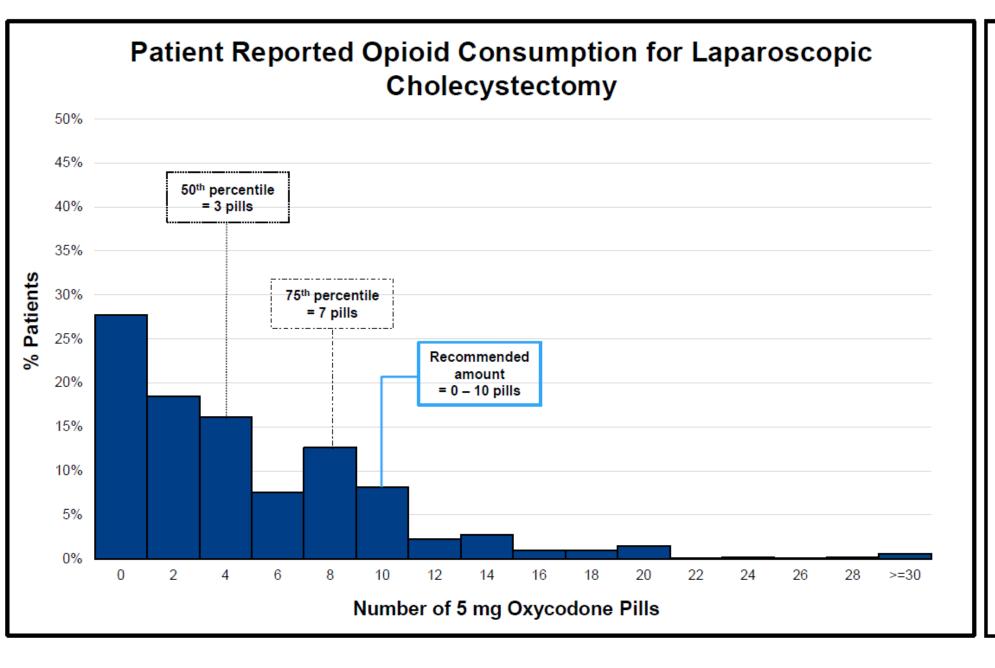
Recommendation

- 0-10 5 mg pills of Oxycodone
- Conversion = 1.5 OME per mg Oxycodone
- ◆ 10 pills x 5mg x 1.5 = 75 mg OME
- Data so far 30-60 mg OME



Cholecystectomy - All

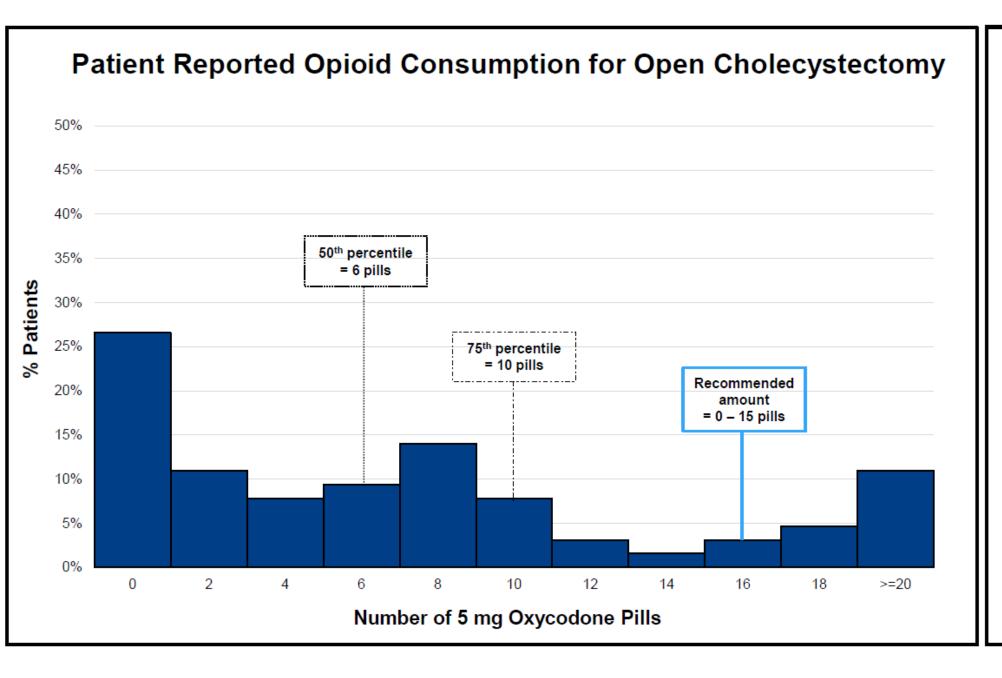




2792 opioid naïve patients

64
hospitals

January 1, 2018 to May 31, 2019



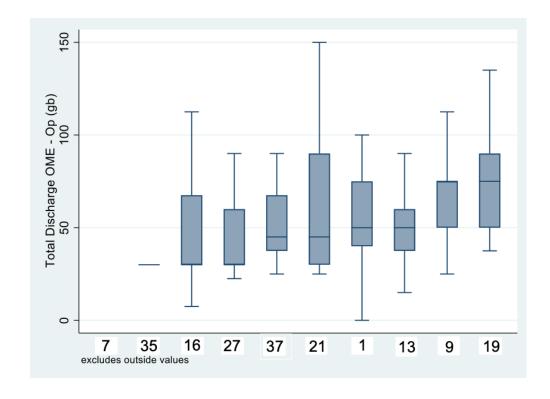
64
opioid naïve patients

26
hospitals

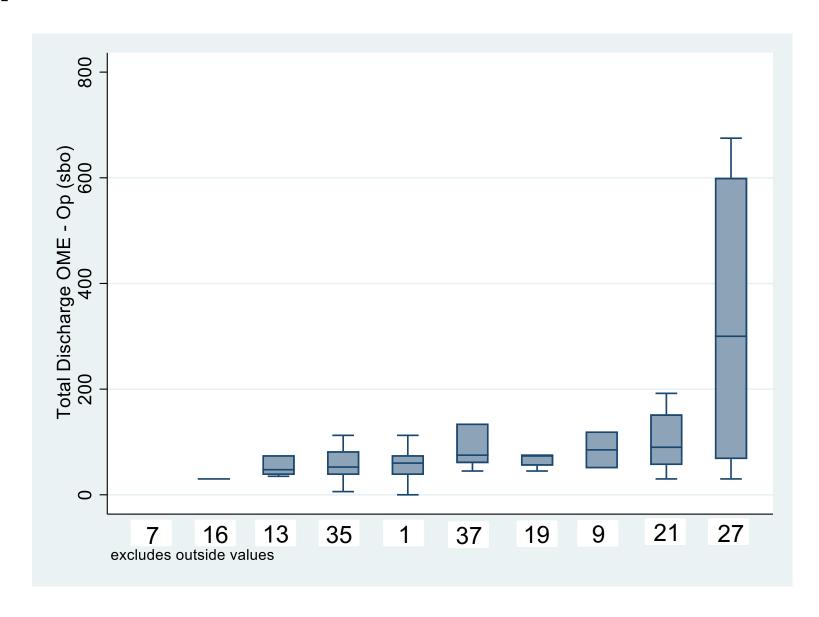
January 1, 2018 to May 31, 2019

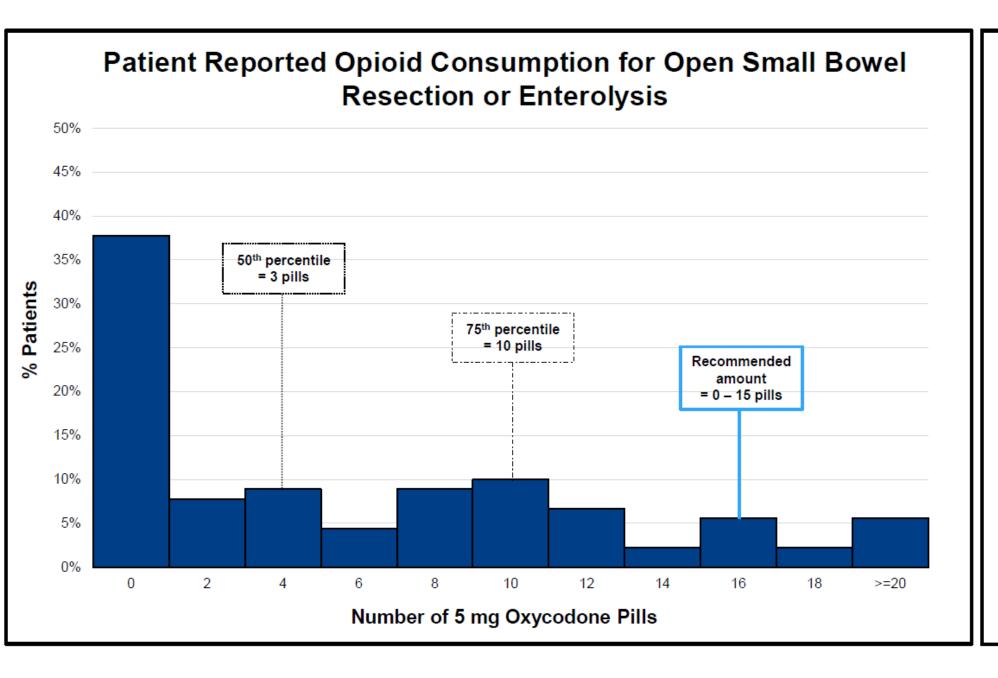
Recommendation

- 0-10 5 mg pills of Oxycodone
- Conversion = 1.5 OME per mg Oxycodone
- ◆ 10 pills x 5mg x 1.5 = 75 mg OME
- Data so far 30-75 mg OME



SBO - Operation





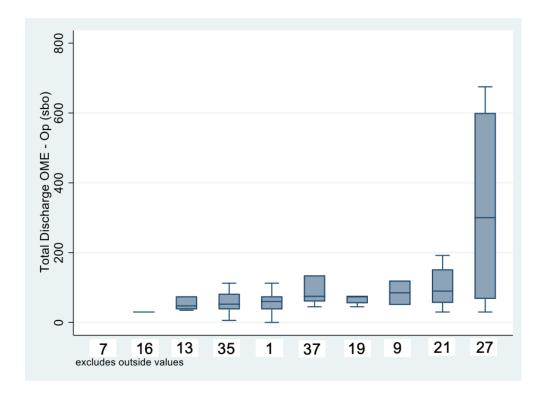
90 opioid naïve patients

33
hospitals

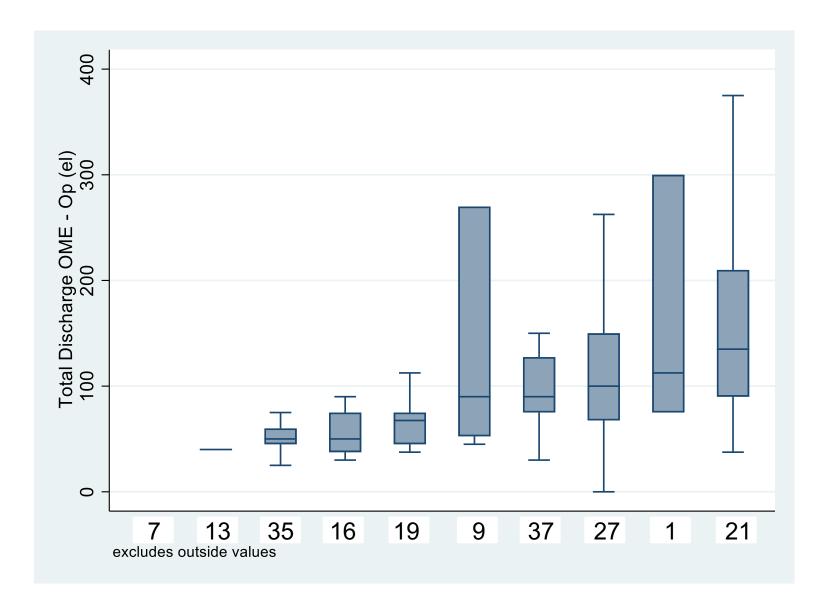
January 1, 2018 to May 31, 2019

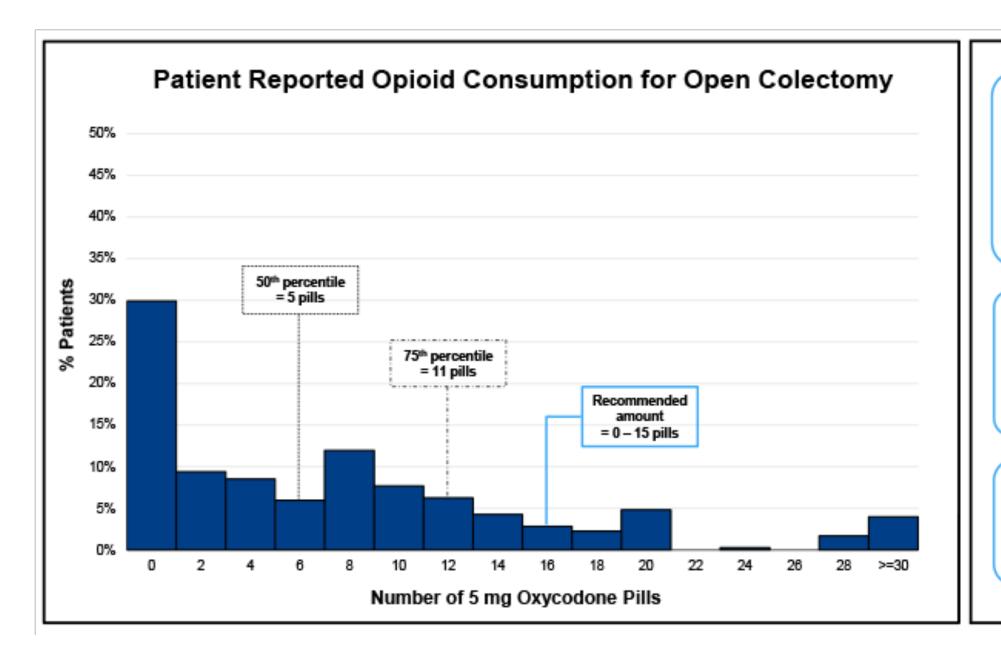
Recommendation

- 0-15 5 mg pills of Oxycodone
- Conversion = 1.5 OME per mg Oxycodone
- 10 pills x 5mg x 1.5 = 113 mg OME
- Data so far 75-300 mg OME



Exp. Laparotomy





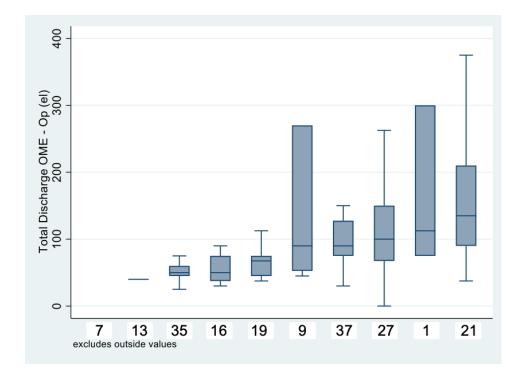
351 opioid naïve patients

47
hospitals

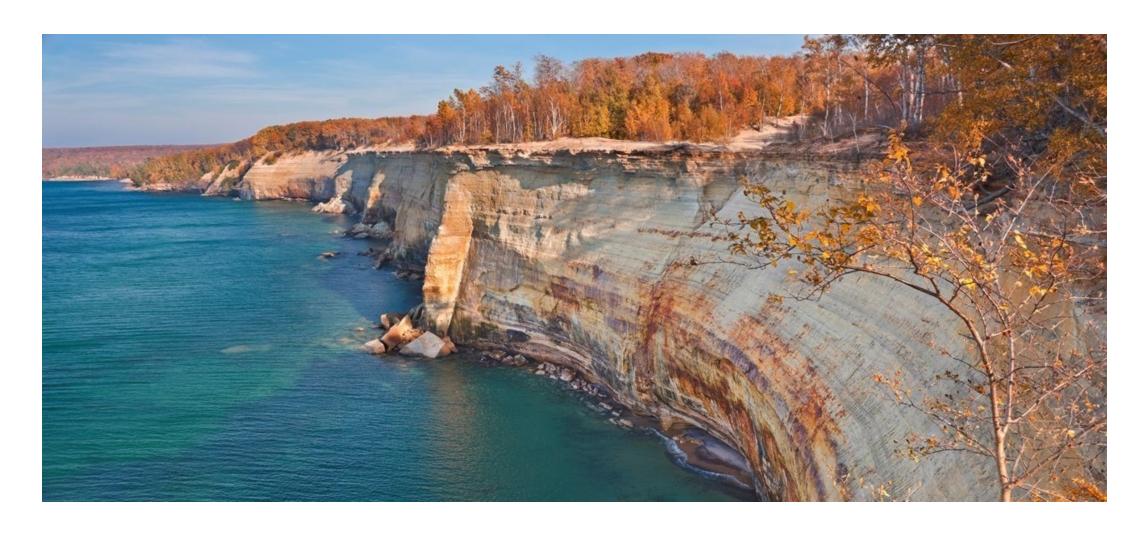
January 1, 2018 to May 31, 2019

Recommendation

- 0-15 5 mg pills of Oxycodone
- Conversion = 1.5 OME per mg Oxycodone
- 10 pills x 5mg x 1.5 = 113 mg OME
- Data so far 50-130 mg OME



Questions



Questions

Are you aware of these prescribing guidelines?

How to make into a process measure?

Break

Back at 12:45p

The future of appendicitis

Jill Jakubus, PA-C

M·ACS

What is the future of appendicitis?

Key Milestones

2020 CODA Antibiotics noninferior

1981 Semm First laparoscopic appendectomy

1940 Fleming Large-scale antibiotic use

1867 Lister Lancet publication antisepsis

1846 Morton and Warren Inhalational anesthesia

Key Milestones

2020 CODA Antibiotics noninferior

1981 Semm First laparoscopic appendectomy

1940 Fleming Large-scale antibiotic use

1887 Morton

First successful appendectomy for appendicitis

1886
Fitz, Harvard pathologist
Coined appendicitis, advocated early removal

1867 Lister Lancet publication antisepsis

1846 Morton and Warren Inhalational anesthesia

1522 Da Carpi Appendix anatomic structure



Do you think it's safe to discharge stable medically managed appendicitis patients from the ED?

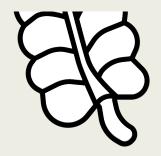
Network Open...

QUESTION: Is outpatient management with hospital discharge within 24 hours safe among adults receiving antibiotic treatment for acute appendicitis?

CONCLUSION: Outpatient antibiotic management is safe for selected adults with acute appendicitis, with no greater risk of complications or appendectomy than hospital care.

POPULATION

462 Men, 264 Women



Patients with imaging-confirmed appendicitis who received antibiotics within 24 hours

Median (range), 36 (18-86) y

LOCATIONS



25 hospitals in the United States

EXPOSURE

776 Participants antibiotic-randomized726 Participants antibiotics-randomized study population



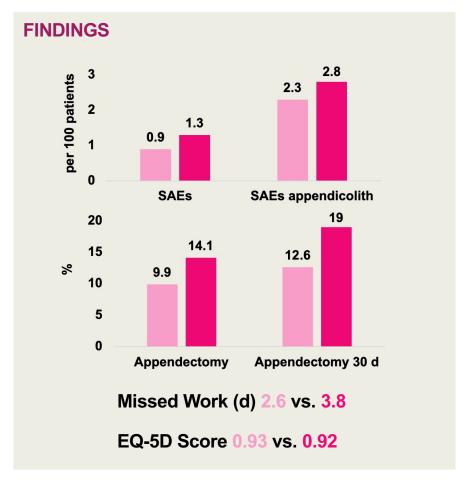
335 Outpatient

Discharged ≤ 24 h

391 Hospitalization Discharged > 24 h

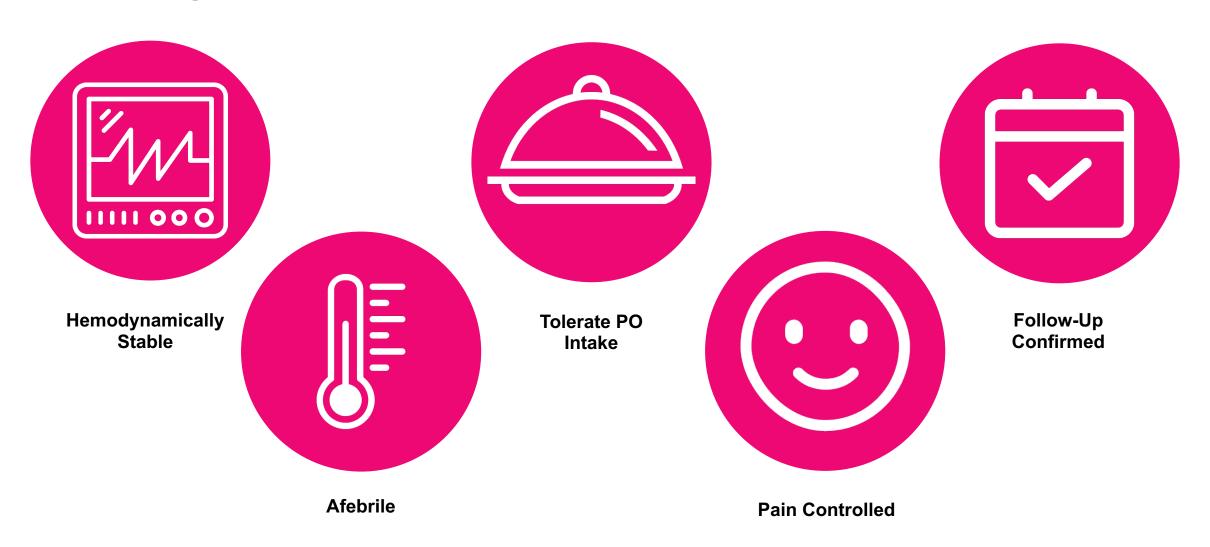
PRIMARY OUTCOME

Comparison outpatient vs. inpatient care serious adverse events (SAEs) over 7 days, appendectomies, health care encounters, satisfaction, missed workdays at 7 days, and EuroQol 5-dimension (EQ-5D) at 30 days



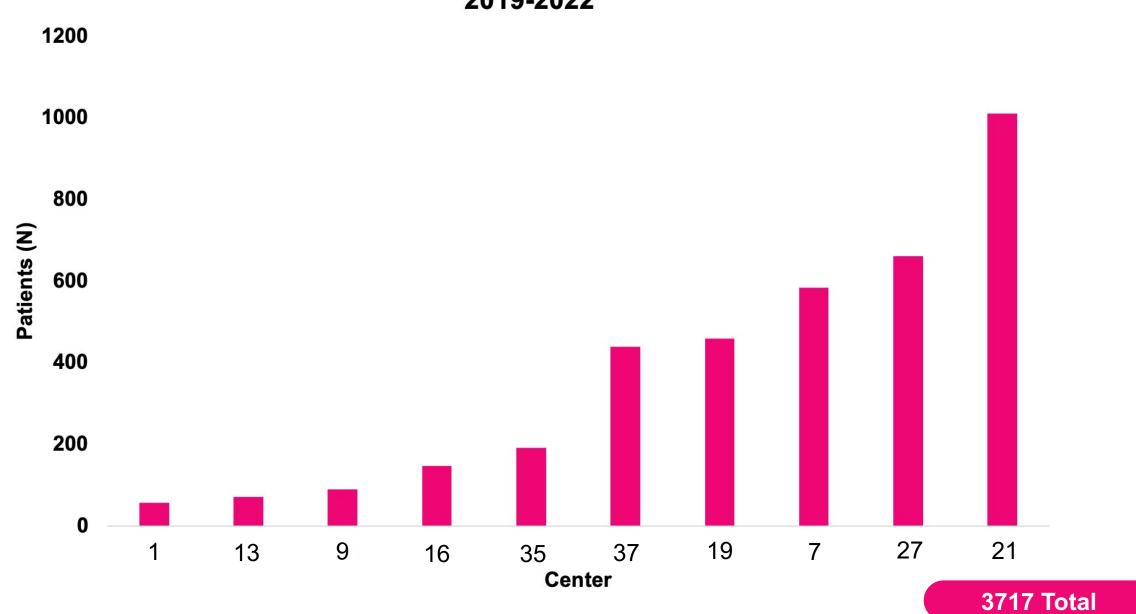
Writing Group for the CODA Collaborative. Analysis of Outcomes Associated With Outpatient Management of Nonoperatively Treated Patients With Appendicitis. *JAMA Netw Open.* 2022;5(7):e2220039. doi:10.1001/jamanetworkopen.2022.20039

Discharge Criteria



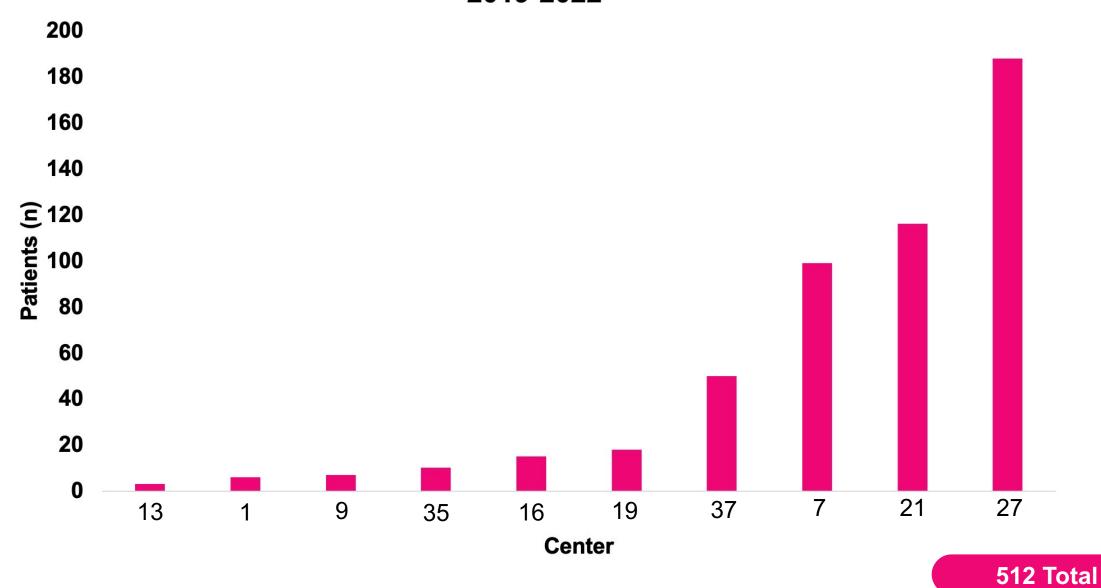
What care are patients receiving in Michigan?





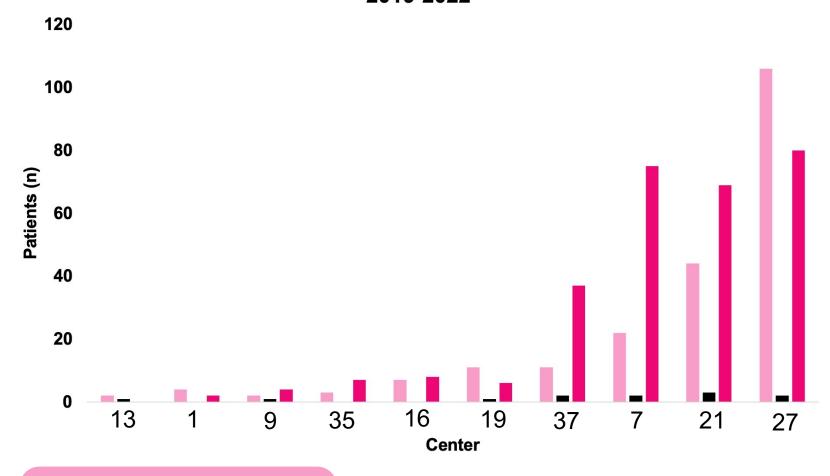
How many patients are being medically-managed?

Medically Managed Appendicitis Patients 2019-2022



But maybe some of these patients are perforated or complicated?

Medically Managed Appendicitis by Appendicitis Type 2019-2022



Uncomplicated 212

Comorbidity 12

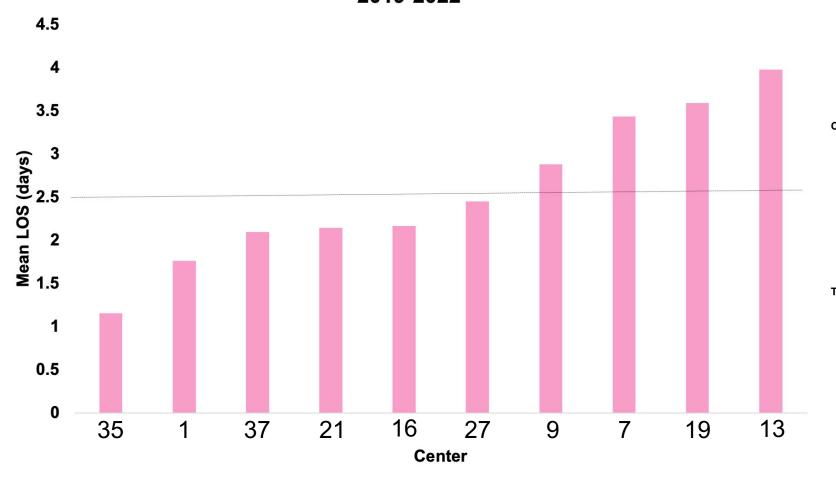
Complicated 288

Uncomplicated (e.g., non-perforated appendicitis)

i. CT or physicians' notes indicate uncomplicated appendicitis
 Complicated-Comorbidity (e.g., patient with non-perforated appendicitis but who cannot be operated on due to other pre-existing conditions)
 Complicated (e.g., perforated appendicitis, appendiceal carcinoma)

What is the LOS of uncomplicated medically managed appendicitis patients?

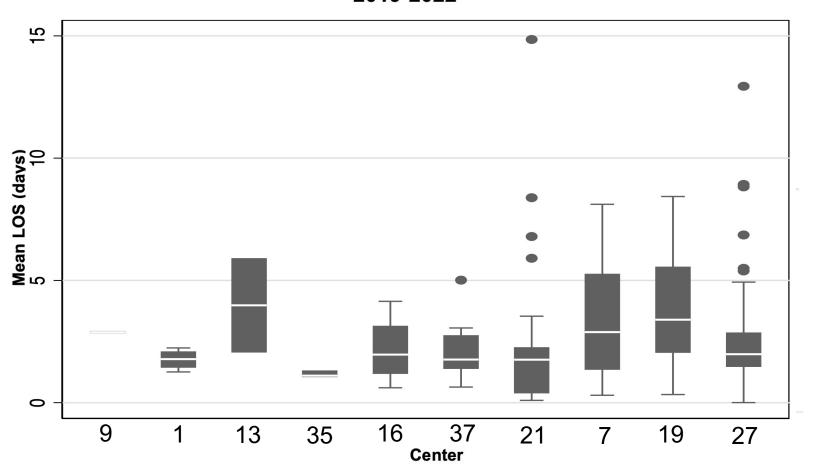
LOS Medically Managed Appendicitis 2019-2022



enter	N	Mean LOS	SD	Min	Max
9	2	2.880	0.068	2.832	2.928
1	4	1.764	0.426	1.257	2.239
13	2	3.981	2.729	2.051	5.911
35	3	1.157	0.143	1.047	1.319
16	6	2.168	1.364	0.610	4.144
37	11	2.095	1.176	0.639	5.011
21	42	2.149	2.669	0.094	14.853
7	21	3.436	2.286	0.303	8.113
19	11	3.589	2.385	0.333	8.431
27	102	2.454	1.821	0.004	12.939
otal	204	2.512	2.071	0.004	14.853

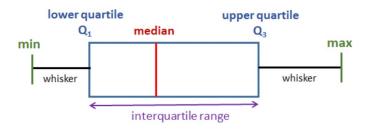
Missing Date 8

LOS Medically Managed Appendicitis 2019-2022



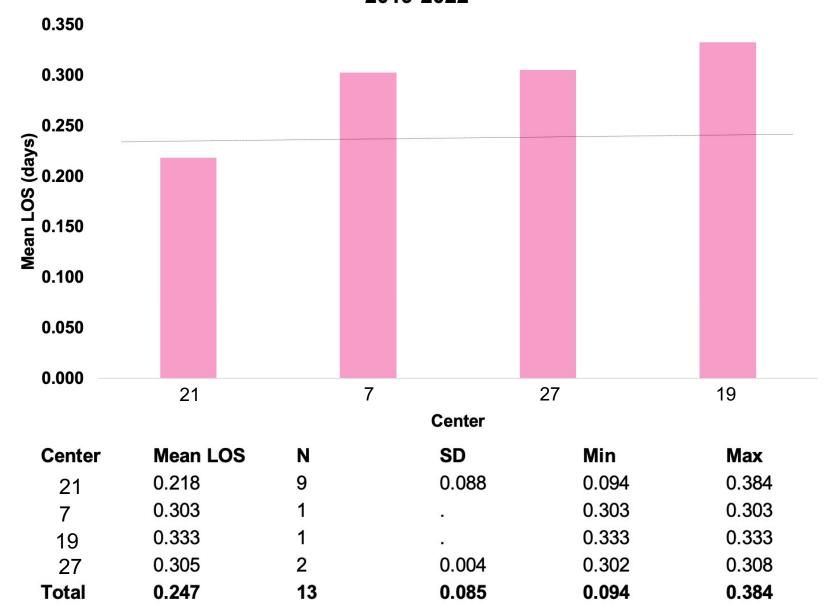
Center	N	Mean LOS	SD	Min	Max
9	2	2.880	0.068	2.832	2.928
1	4	1.764	0.426	1.257	2.239
13	2	3.981	2.729	2.051	5.911
35	3	1.157	0.143	1.047	1.319
16	6	2.168	1.364	0.610	4.144
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27	102	2.454	1.821	0.004	12.939
Total	204	2.512	2.071	0.004	14.853

Missing Date 8



Are any centers discharging medically managed uncomplicated appendicitis patients from the ED?

LOS Medically Managed Appendicitis Discharged from ED 2019-2022



How to ensure a safe discharge for medically managed appendicitis patients from the ED?

What are the current antibiotic recommendations for appendicitis patients?





UNITE	UNIVERSITY OF MICHIGAN					
Ар	pendicitis					
Empiric Therapy	Duration					
Community Acquired, No Severe Sepsis/Shock 1 st line: Cefuroxime* 1.5 g IV q8h	Non-perforated: Discontinue after appendectomy. If no appendectomy performed a 10-day duration is recommended ref1					
+ Metronidazole 500 mg PO/IV q8h						
High-risk allergy³/contraindications⁴ to beta-lactams: Ciprofloxacin* 400 mg IV q8h + Metronidazole 500 mg PO/IV q8h	Perforated: 4 full days after source control ref 3					
Community Acquired with Severe Sepsis/Shock OR MDR-GNR Risk: 1st line:	Duration of therapy may be extended with inadequate source control or persistent clinical symptoms or signs of infection.					
Piperacillin-tazobactam*4.5 g IV q6h Low/medium-risk allergy ² to penicillins: Cefepime* 2 g IV q8h	Patients with bacteremia: 7-14 days					
+ Metronidazole 500 mg PO/IV q8h Consider the addition of vancomycin to cefepime for Enterococcus coverage in critically ill patients with risk factors defined in comments. High-risk allergy³/contraindication⁴ to beta-lactams: Vancomycin*	For patients with secondary gram-negative bacteremia, a 7-day duration of IV therapy (or oral quinolone at discharge) may be appropriate ref5 in conjunction with ID consultation for patients with source control and: • Transient bacteremia (single day) and rapid clinical improvement within 72 hours					
+ Aztreonam* 2 g IV q8h + Metronidazole 500 mg PO/IV q8h	 Not polymicrobial or bacteremic with <i>Pseudomonas</i> Not neutropenic, HCST/SOT, HIV with CD4 <200 Remains hemodynamically stable at day 7 					
Step-down oral therapy if tolerating orals and susceptibilities (if available) do not demonstrate resistance	• Been afebrile ≥48 hours (at day 7)					
Amoxicillin-clavulanic acid* 875 mg PO BID OR	Comments					
Cefuroxime* 500 mg PO BID + Metronidazole 500mg PO TID	Ciprofloxacin use is not preferred unless necessary due to allergy or need for Pseudomonas coverage due to increasing resistance amongst E. coli. ref4 UMHS susceptibility in 2019 was only 74%.					
High-risk allergy³/contraindications⁴ to beta-lactams OR MDR-GNR risk: Ciprofloxacin 750 mg PO BID + Metronidazole 500 mg PO TID	 Enterococcus coverage: Risk factors in ICU patients include septic shock, recent complex abdominal surgery, prosthetic valve, and recent cephalosporin or quinolone use. 					
 MDR-GN risk: History of cefuroxime-resistant infection or colonization in prior year History of hospitalization >48 hours in prior 90 days Current hospitalization > 48 hours Intravenous antibiotic or quinolone use within prior 90 days 	 Adjust antibiotics based on organism and susceptibilities Patients with low/medium-risk allergy² to penicillins and cephalosporins other than cefepime, ceftriaxone, cefpodoxime, and cefotaxime can receive cefepime 					
 Significant immunocompromise Presence of an at-risk device¹ 						

Thank you





Michigan Acute Care Surgery Collaborative
September 15, 2022
Data Validation
Kim Kramer PA-C

Upcoming Validations:

Mercy Health St. Mary's

McLaren Macomb

Ascension Borgess

Data Abstractor Meeting



December



Discuss 2023 data dictionary updates



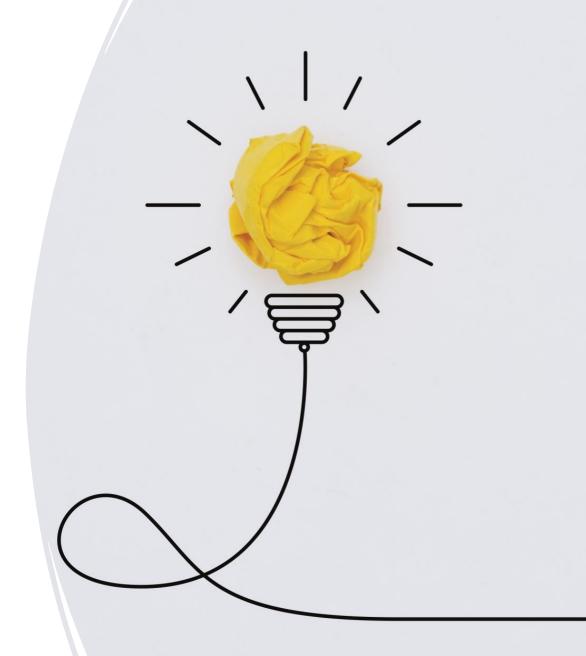
Table with edits available



Please email me any surgeon or service changes

Thought Journey

- What data we have
- Ideas on what we can do
 - Performance metrics
 - Care bundles



September is Sepsis Awareness Month!

Sepsis is a challenge to define

*No gold standard diagnostic test

Systematic screening with early identification and early treatment are critical.

What is the best way to measure a dysregulated host response?

- SIRS
- qSOFA
- NEWS
- MEWS
- MD Calc website

SPOT SEPSIS, STOP SEPSIS: EARLY DETECTION AND FAST ACTION SAVE LIVES

March 24, 2021 // FOUND IN: Strategy & Leadership, Sepsis, Top Story



"In the U.S., someone dies every two minutes of sepsis," said Pat Posa, M.S.A., B.S.N., R.N., CCRN-K, FAAN, quality and patient safety program manager for University Hospital and Frankel Cardiovascular Center. "It is one of the leading causes of deaths in hospitals."





yan Surgical Quality Cullidorative Page | 75

Defining Criteria

#1 Recent history of new infection source, within 72 hours before surgery start time

- Must have documentation of (or meet MSQC criteria for) confirmed or suspected infection source
- Physician diagnoses are acceptable of infections such as SSI, Pneumonia, and UTI
- o Infection can be bacterial, fungal, viral or parasitic
- "Suspected Sepsis", "Sepsis Manifestation" and "Septic Syndrome" are NOT considered documented sources of infection
- Suspected or confirmed infection sources include, but are not limited to: acute appendicitis, acute cholecystitis, empyema, acute abdominal infection, meningitis, skin/soft tissue infection, bone/joint infection, wound infection, bloodstream catheter infection, endocarditis, implantable device infection, anastomotic leak, acute diverticulitis, acute sinus infection, organ perforation/perforated viscus, abscess, positive cultures, anastomotic leak and/or gangrene/necrosis.
- Acute pancreatitis is not considered a source of infection unless there is additional information to support the infectious process. Some things to consider: a) CT/MRI study that demonstrates an abscess; b) biopsy or aspiration of pancreatic tissue/fluid identifying an infectious organism; c) blood cultures (positive); or d) antibiotics ordered to treat the pancreatitis.
- Documentation of 'suspected/possible infection from xx' is acceptable as a source (e.g., 'suspected infection from intraabdominal source'). This may be noted in progress notes, consult notes, nursing notes or similar physician/APN/PA documentation.
- Nursing documentation referencing an infection, suspected infection, or current treatment of a new infection is acceptable.

#2 Presence of at least TWO of the following systemic signs/symptoms:

- Temperature > 38.3°C (101.0°F) or < 36°C (96.8°F)
- · Heart Rate (HR) > 90 beats per minute
- Respiratory Rate (RR) > 20 breaths per minute
- White Blood Cells (WBC) > 12,000 cells/mm³ or < 4000 cells/mm³
- o Signs/symptoms must be new, not related to a chronic condition (e.g., WBC <4 r/t leukemia, etc.)
- For Lab values, use the time the specimen was obtained (not resulted) for determining the timeframes

#3 Presence of at least ONE of the following organ dysfunction/tissue hypoperfusion elements:

- Systolic Blood Pressure (SBP) < 90 mm Hg
- Mean Arterial Pressure (MAP) < 65 mm Hg
- Systolic Blood Pressure (SBP) decrease > 40 mm Hg from baseline
- Creatinine > 2.0 mg/dL (176.8 μmol/L)
- Urine output < 0.5 mL/kg/hr for at least two hours despite adequate fluids
- Bilirubin > 2 mg/dL (34.2 μmol/L)
- Platelet count < 100,000 μL
- INR > 1.5 or aPTT > 60 seconds
- Lactate/Lactic Acid > 2.0 mmol/L
- Hypotension requiring vasopressor therapy to maintain or elevate MAP ≥65 mm Hg
- Organ dysfunction criteria must be present at a site remote from the infection source and cannot be related to a chronic condition (e.g., INR >1.5 r/t anticoagulants, bili > 2 r/t liver disease, etc.)
- Only documented blood pressures are acceptable, regardless of vasopressor administration
- For Lab values, use the time the specimen was obtained (not resulted) for determining the timeframes

Resource: CMS Specifications Manual for Hospital Inpatient Quality Measures (2018): SEP-1

Sepsis = SIRS + infection source:

- Temp > 38.0 or < 36.0
- HR > 90
- RR > 20
- WBC ct > 12k or < 4k

Severe Sepsis: Organ Dysfunction, Hypotension, Hypoperfusion

qSOFA:

SEPSIS

(#1 &

#2)

SEVERE

SEPSIS/

SEPTIC

SHOCK

(#1, #2 & #3)

- GCS < 15
- RR >= 22
- SBP =< 100

"I have a young healthy patient coming into the ED with acute appendicitis. They have a WBC ct of 12.5k and one HR of 91 pre-op. All other VS are stable. It doesn't really seem like this patient has pre-op sepsis..."







Single Model







*A complex situation will always get oversimplified when applied to a single model. What matters is how we use and apply the data. Some over capture and under capture will occur.

Sepsis Care Bundles

Recommendation updates from 2016 to 2021

- IVF administration- rate and type
- Antibiotic timing
- Vasopressor reccs- start vasopressors peripherally right away rather than waiting until a central line has been placed
- IV vitamin C- advise against this
- IV corticosteroid reccs
- Post-discharge reccs

SPECIAL ARTICLE

Executive Summary: Surviving Sepsis Campaign: International Guidelines for the Management of Sepsis and Septic Shock 2021

Evans, Laura¹; Rhodes, Andrew²; Alhazzani, Waleed³; Antonelli, Massimo⁴; Coopersmith, Craig M.⁵; French, Craig⁶; Machado, Flávia R.⁷; Mcintyre, Lauralyn⁶; Ostermann, Marlies⁶; Prescott, Hallie C.¹⁰; Schorr, Christa¹¹; Simpson, Steven¹²; Joost Wiersinga, W.¹³; Alshamsi, Fayez¹⁴; Angus, Derek C.¹⁵; Arabi, Yaseen¹⁶; Azevedo, Luciano¹⁷; Beale, Richard¹⁶; Beilman, Gregory¹⁰; Belley-Cote, Emilie²⁰; Burry, Lisa²¹; Cecconi, Maurizio²²; Centofanti, John²³; Yataco, Angel Coz²⁴; De Waele, Jan²⁵; Dellinger, R. Phillip²⁶; Doi, Kent²⁷; Du, Bin²⁶; Estenssoro, Elisa²⁰; Ferrer, Ricard³⁰; Gomersall, Charles³¹; Hodgson, Carol³²; Møller, Morten Hylander³³; Iwashyna, Theodore³⁴; Jacob, Shevin³⁵; Kleinpell, Ruth³⁶; Klompas, Michael³⁷; Koh, Younsuck³⁶; Kumar, Anand³⁰; Kwizera, Arthur⁴⁰; Lobo, Suzana⁴¹; Masur, Henry⁴²; McGloughlin, Steven⁴³; Mehta, Sangeeta⁴⁴; Mehta, Yatin⁴⁵; Mer, Mervyn⁴⁶; Nunnally, Mark⁴⁷; Oczkowski, Simon⁴⁶; Osborn, Tiffany⁴⁰; Papathanassoglou, Elizabeth⁵⁰; Perner, Anders⁵¹; Puskarich, Michael⁵²; Roberts, Jason⁵³; Schweickert, William⁵⁴; Seckel, Maureen⁵⁵; Sevransky, Jonathan⁵⁶; Sprung, Charles L.⁵⁷; Welte, Tobias⁵⁶; Zimmerman, Janice⁵⁰; Levy, Mitchell⁶⁰

Author Information ⊗

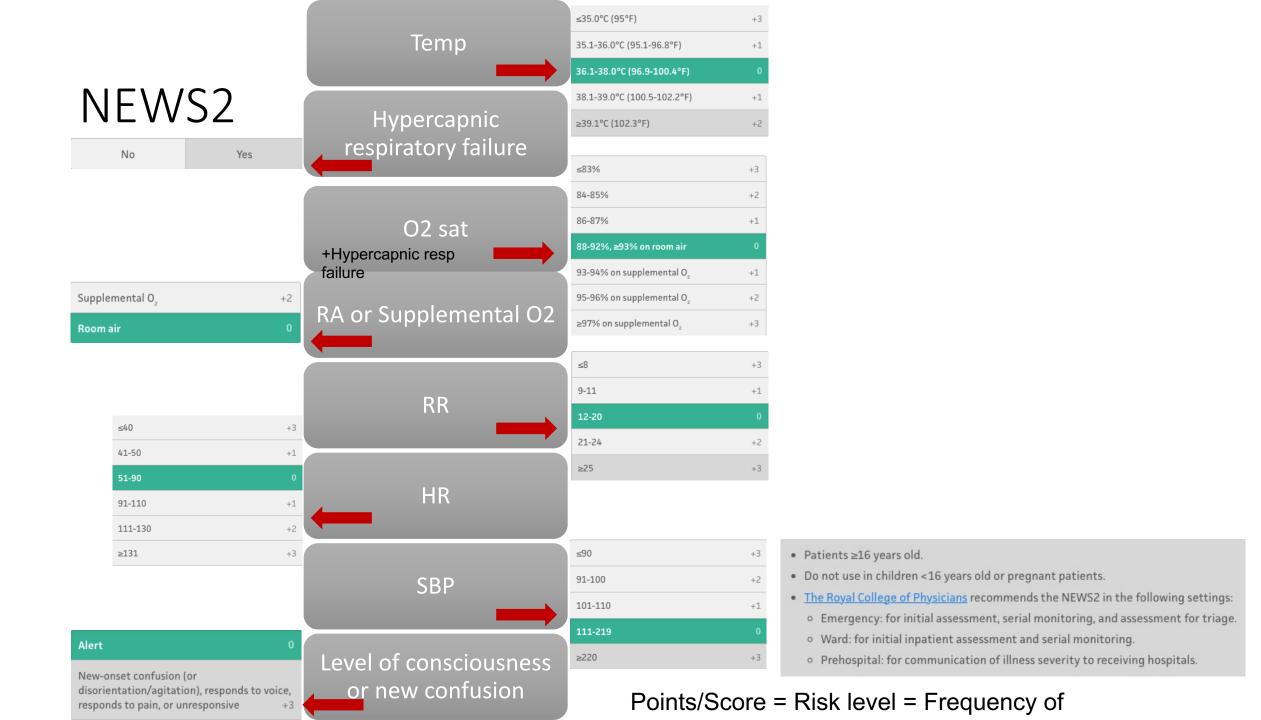
Critical Care Medicine: November 2021 - Volume 49 - Issue 11 - p 1974-1982 doi: 10.1097/CCM.000000000005357

Future plan: align sepsis definition & sepsis care bundle











Questions

What should our timeframe for NEWS2 data point collection be?

- All data elements within 1 hr?
- All data elements within 2 hrs?
- Keep this unspecified?
- Retroactive collection of data poses a challenge, rarely ever a complete set of NEWS2 data elements collected at the same time

Currently, we have a 12-hour window to collect the NEWS2 data.

EMERGENCY

APAROTOMY PATHWAY

ELPQuIC 2

This pathway should be started for ALL patients presenting with acute abdominal conditions that may need unscheduled surgery.

Patient name:
NHS no:
Hospital no: Please affix patient ID label within this box DOB:
DOB.

1. Immediate assessment and resuscitation

- EWS within 30 minutes of admission
- MRCS grade surgical registrar review within 2 hours of referral (30 minutes if EWS > 3)
- · Arterial lactate measurement to identify sick patients
- Early fluid resuscitation

2. Early antibiotics



• Within 1 hour of admission/referral if sepsis or suspected peritonoitis/perforation

3. Rapid diagnosis and surgical plan



- . Rapid CT scan within 2 hours of request, verbal report within 1 hour
- Communication with consultant surgeon for within 1 hour of CT

4. Surgery within 6 hours of admission/referral for urgent/emergency cases

- Prioritise theatre next available slot on CEPOD
- · Consultant-led perioperative care

5. Clear management plan for 'expedited' cases, e.g. bowel obstruction

- . CT scan within 12 hours to confirm diagnosis
- · Regular review with consideration of lactate estimation if sepsis or possible ischaemic bowel
- 12 hourly consultant surgical review, 6 hourly MRCS registrar review if sepsis

6. Goal Directed Fluid therapy

Stroke volume optimisation using cardiac output monitoring intra- and postoperatively

7. Postoperative ICU for patients with predicted mortality >5%

- ICU admission for all patients with P-POSSUM predicted mortality ≥ 5%
- ICU admission for patients with P-POSSUM < 5% at discretion of perioperative team

P-POSSUM scores can be calculated from the tab for each patient on Plato, or using the 'Surgical risk' app on a smart phone

Emergency Laparotomy Pathway Version 2
Approved by: Surgery and Critical Care Governance Groups
Approved by Health Records Documentation Approval Group: Jan 2014
Review date: June 2015

Health Records: Clinical Notes UID:

UK Emergent Ex-lap Care Bundle

Possible future performance metric?

- Time to antibiotic
- Time to CT
- For metric, limit to only pts arriving to your ED (omitting transfers)?

Definition clarification to standardize capture across the collaborative

CT date/time (ex-lap)

- CT time end time when surgeon has availability to see films? Can everyone get this from their EMR?
- OSH CT date/time leave blank? Take arrival time? Or enter PACS time on scout image (will get a negative CT time)?

IV Antibiotic date/time (ex-lap)

Limit metric to just pts coming directly into your ED with an acute abdomen and have emergent ex-lap?

- Concern for limited access to OSH data across the collaborative for pts transferring in.
- Omit pts already admitted for another reason prior to ACS consult for metric?
 Take first IV antibiotic given on day of ACS consult?

Thank you

Please make sure you have signed the confidentiality statement for credit and to receive a meeting eval survey.

CQI Index

- **•** 2022
 - Attendance
 - Data Submission
 - Validation visit
- **•** 2023
 - 1-2 Metrics
- **•** 2024
 - Earliest to count
 - Uncertain

Michigan Acute Care Surgery (MACS) 2022 Performance Index					
January 1 to December 31, 2022					
Measure	Weight	Measure Description	Points		
#1	30	Data Submission			
		On time and complete 3 of 3 times	30		
		On time and complete 2 of 3 times	5		
		On time and complete 1 of 3 times	0		
#2	25	Meeting Participation-Surgeon		%	
		Participated in 3 of 3 meetings	25	8	
		Participated in 2 of 3 meetings	10	1	
		Participated in 1 of 3 meetings	5		
		Participated in 0 of 3 meetings	0	∣≝	
#3	25	Meeting Participation-Program Manager or Data Abstractor		PARTICIPATION (100%)	
		Participated in 3 of 3 meetings	25	⋷	
		Participated in 2 of 3 meetings	10	E	
		Participated in 1 of 3 meetings	5	A.	
		Participated in 0 of 3 meetings	0	۵	
#4	20	Data Validation			
		Completed	20		
		Not completed	0		
		Total (Max Points) =	100		

Additional Information

Measure 1: Data Submission: Partial/incomplete submissions receive no points. Complete data submission is defined as all cases submitted for the requested interval.

Measure 2: Meeting Participation: Surgeon represents one center only; alternate must be an attending level equivalent.

To Do

- New Data Elements
 - IR
 - ERCP
- Questions from last meeting and today

Feedback (mhemmila@umich.edu)

- Reports
 - Questions
 - Problems/Mistakes
 - Improvements
- CQI Index for 2023
- Speakers, Topics, Information

See you in December

